

Blackpool Council

5 December 2017

To: Councillors Mrs Callow JP, G Coleman, Galley, Hunter, Matthews, Mitchell, Roberts, Ryan and Singleton.

The above members are requested to attend the:

TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE

Wednesday, 13 December 2017 at 6.00 pm
in Committee Room A, Town Hall, Blackpool

A G E N D A

1 DECLARATIONS OF INTEREST

Members are asked to declare any interests in the items under consideration and in doing so state:

(1) the type of interest concerned either a

- (a) personal interest
- (b) prejudicial interest
- (c) disclosable pecuniary interest (DPI)

and

(2) the nature of the interest concerned

If any member requires advice on declarations of interests, they are advised to contact the Head of Democratic Governance in advance of the meeting.

2 MINUTES OF THE LAST MEETING HELD ON 25 OCTOBER 2017 (Pages 1 - 6)

To agree the minutes of the last meeting held on 25 October 2017 as a true and correct record.

3 PUBLIC SPEAKING

To consider any applications from members of the public to speak at the meeting.

4 EXECUTIVE AND CABINET MEMBER DECISIONS (Pages 7 - 16)

To consider the Executive and Cabinet Member Decisions within the portfolios of the Leader of the Council and Deputy Leader of the Council, taken since the last meeting of the Committee.

- 5 FORWARD PLAN** (Pages 17 - 22)
- To consider the content of the Council's Forward Plan, December 2017 – April 2018, relating to the portfolios of the Leader of the Council and Deputy Leader of the Council.
- 6 FINANCIAL PERFORMANCE MONITORING AS AT MONTH 7 2017/2018** (Pages 23 - 74)
- To consider the level of spending against the Council's Revenue and Capital budgets for the first seven months to 31 October 2017.
- 7 REPORTING THE USE OF EXTERNAL CONSULTANTS 2016/2017** (Pages 75 - 86)
- To consider the annual report detailing consultancy spend across all Council services during the 2016/2017 financial year.
- 8 COUNCIL PLAN PERFORMANCE REPORT Q2 2017/2018 - ENTERPRISE SKILLS AND ECONOMIC INCLUSION** (Pages 87 - 94)
- To present performance against the Council Plan 2015-2020 for the period 1 April – 30 September 2017.
- 9 ENTERPRISE, SKILLS AND ECONOMIC INCLUSION** (Pages 95 - 104)
- To update the Committee on the latest developments attributable to the theme of Enterprise, Skills, and Economic Inclusion, providing context to the accompanying performance report.
- 10 SCRUTINY WORKPLAN** (Pages 105 - 114)
- To consider the Workplan and to monitor the implementation of Committee recommendations, together with any suggestions that Members may wish to make for scrutiny review topics.
- 11 DATE OF NEXT MEETING**
- To note the date and time of the next meeting as Thursday, 21 February 2018, commencing at 6pm.

Venue information:

First floor meeting room (lift available), accessible toilets (ground floor), no-smoking building.

Other information:

For queries regarding this agenda please contact Chris Kelly, Senior Democratic Governance Adviser, Tel: 01253 477164, e-mail chris.kelly@blackpool.gov.uk

Copies of agendas and minutes of Council and committee meetings are available on the Council's website at www.blackpool.gov.uk.

MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING - WEDNESDAY, 25 OCTOBER 2017

Present:

Councillor Hunter (in the Chair)

Councillors

G Coleman
Galley

Matthews
Mitchell

Ryan
Singleton

L Williams

In Attendance:

Councillor Simon Blackburn, Leader of the Council.

Councillor Christine Wright, Cabinet Member for Housing.

Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development.

Councillor Fred Jackson, Cabinet Member for Highways and Environmental Services.

Councillor Luke Taylor, Cabinet Assistant for Deputy Leader.

Mr John Blackledge, Director of Community and Environmental Services.

Mr Alan Cavill, Director of Place.

Mr Steve Thompson, Director of Resources.

Mr John-Paul Lovie, Waste Services Manager.

Mr Steve Sienkiewicz, Clerk to the Committee.

1 DECLARATIONS OF INTEREST

There were no declarations of interest on this occasion.

2 MINUTES OF THE LAST MEETING HELD ON 13 SEPTEMBER 2017

The Committee agreed that the minutes of the last meeting held on 13 September 2017 be signed by the Chairman as a true and correct record.

3 PUBLIC SPEAKING

The Committee noted that there were no applications from members of the public to speak at the meeting.

4 EXECUTIVE AND CABINET MEMBER DECISIONS

The Committee considered the Executive and Cabinet Member decisions within its remit, taken since the last meeting of the Committee.

The Committee asked a number of questions in connection with decision number EX32/2017 'Town Centre Investment'. Asked whether the investment had gone forward and been signed off, Councillor Smith explained that it was going forward and was on

**MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING -
WEDNESDAY, 25 OCTOBER 2017**

schedule, as planned. He explained that more information would become available once the legal process and contractual agreements had been signed off.

The Committee asked questions about the building of the tram extension towards Blackpool North station and the need for the Wilkinsons store to be relocated before completion of the new tram terminus could be achieved. Mr Cavill explained that all parties involved had agreed dates for completion of various works, although the matter was still subject to the signing of contracts.

With regard to decision number EX33/2017 'Investment in support of Blackpool Airport Enterprise Zone', the Committee asked whether uses for the airport had been identified prior to its purchase taking place. Councillor Smith explained that the Masterplan for the whole Enterprise Zone was being developed at the same time that the opportunity to purchase the airport had arisen. The opportunities for use were identified within the Masterplan, although it would now require certain modifications, following the purchase decision.

In connection with the same decision, the Committee asked how many new directors would be appointed in respect of Regional and City Airports (Blackpool) Holdings Limited and whether any Elected Members would be included as appointees. Mr Cavill explained that currently three senior officers within the Council occupied the board positions. A decision on the new structure had yet to be taken and both the Company Secretary and Elected Members would be consulted on this matter in due course.

The Committee agreed to note the Executive and Cabinet Member decisions.

5 FORWARD PLAN

The Committee considered the items contained within the Forward Plan, November 2017 – March 2018, relating to the portfolios of the Cabinet Members whose responsibilities fell within the remit of the Committee.

The Committee agreed to note the Forward Plan items.

6 FINANCIAL PERFORMANCE MONITORING AS AT MONTH 4 2017/2018

The Committee considered a report which detailed the level of spending against the Council's Revenue and Capital budgets for the first three months to 31 July 2017.

The report was presented by Mr Thompson, Director of Resources who, along with Councillor Blackburn, responded to questions from the Committee on the report's content.

Members discussed the overspend figures within the Children's Services Directorate and asked why the overspend had increased by £30,000, despite the numbers of looked after children having reduced by four during the one month period since consideration of the previous report. Councillor Blackburn confirmed that the numbers of looked after

**MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING -
WEDNESDAY, 25 OCTOBER 2017**

children had come down, although he explained that the majority of cost reductions were achieved via children within cheaper placement areas. However, he did anticipate that the overspend would continue to diminish, going forward.

In connection with the residential care of looked after children, Members questioned why Blackpool was not investing more in the construction of its own facilities in order to achieve a greater control of costs, compared with external placements. Councillor Blackburn acknowledged the increased costs of external placements and agreed that it would be more efficient to house children within Blackpool's own facilities. However, he explained that this would rely on building children's homes in the town which he believed offered the worst possible outcomes for looked after children, with much better results being achieved from children being placed into foster care. He stressed his belief that institutional solutions to child care were not the best way forward.

The Committee discussed further the best possible ways of looking after children, together with the associated high costs of external placements. Councillor Blackburn explained that wherever possible, children were placed within family settings. Only when all other possibilities had been exhausted, did the Council look at external placements.

The Committee asked about the section of the report concerned with business rates collection, pointing out the collection rate of 33.2% and the fact that 350 business rate summonses had been issued in July 2017. Members asked if this was a typical figure and what the Council did to assist businesses who were struggling to pay. Mr Thompson explained that it was a typical figure, taking into account seasonal adjustments and the Council had a range of measures to assist businesses who were struggling to pay. Councillor Blackburn added that whilst it was right to offer every assistance possible to support businesses that were encountering genuine difficulties, there were certain successful businesses that were failing to meet their obligations and he stressed that robust action was being taken to deal with these situations.

The Committee agreed to note the report.

Background papers: None.

7 WASTE SERVICES AND STREET CLEANSING PERFORMANCE REPORT

The Committee considered a report which outlined the performance of Waste Services and Street Cleansing, with an emphasis on headline data, statistics and performance indicators. The report was introduced by Mr Blackledge, Director of Community and Environmental Services, who summarised the key areas of the report before responding to questions from the Committee.

Asked about the very precise collection figures that related to the mobile recycling unit (the Rover service) and how these were obtained, Mr Blackledge explained the importance of monitoring such information and that each item was carefully recorded, as well as the outcome also being measured. He added that there was a requirement for all recycling figures to be reported to the Department for Environment, Food and Rural Affairs.

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The Committee asked about the Garden Waste Subscription Service, which currently had over 10,000 customers. Asked if the service was breaking even in terms of costs, Mr Blackledge explained that the service was comfortably delivering the costs of its running, and was helping to offset expenditure in other areas of waste collection.

Members discussed the section of the report which dealt with the review of the Veolia refuse and recycling contract. It was pointed out that Veolia was connected to the Environment Trust awards scheme for green projects and it had been noted that Veolia had been generous in its awards to apparently prosperous areas, such as the south coast and Alderley Edge in Cheshire, whilst Blackpool had been overlooked. Asked if it would be possible to insert a clause into a future contract which ensured there was some sort of return to be got back in the case of good performance, Mr Blackledge explained that social value was an important part of this type of contract, which would be examined carefully going forward.

The Committee asked about the success of weed killing within street cleansing and whether there were any plans to consider different methods next year in response to changing weather patterns. Mr Lovey, Waste Services Manager, explained that weather patterns were currently considered and would be subject to further review, taking into account the current resource pressures. He added that weeds tended to grow at the same time each year and that dry and sunny conditions needed to prevail for the treatments to be successful.

Responding to questions about the 3GS Environmental Solutions contract and the Council's approach to litter enforcement, Mr Blackledge explained that the Council's aim was to develop a more generic role for its enforcement staff in terms of littering and dog fouling, as well as looking at providing more resource to deal with the problem of fly tipping.

The Committee asked about the 900 fixed penalty notices that had been issued during the period of tenure undertaken by 3GS, with the report indicating that two thirds of those had been paid. Mr Blackledge acknowledged that there had been some notices issued in error and that there had been some issues relating to the quality of documentation in some cases. Asked if all outstanding fines had now been paid, Mr Blackledge explained that 31 cases were currently going through the prosecution process, together with a number of other cases in hand.

The Committee discussed the quantifiable benefits of an item of waste being recycled, taking into account the resources applied and asked whether figures were available. Mr Lovey explained that high level statistics regarding carbon studies did exist, although none were specific to Blackpool.

The Committee agreed to note the report.

Background papers: None.

**MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING -
WEDNESDAY, 25 OCTOBER 2017**

8 BUDGET SCRUTINY PANEL

The Committee considered the establishment of a Budget Scrutiny Panel to enable improved scrutiny of budget proposals, in particular the budget savings by directorate and their likely impact.

The Committee agreed to establish a Budget Scrutiny Panel, under the scope and terms outlined within the report.

Background papers: None.

9 SCRUTINY WORKPLAN

The Committee considered its Workplan for the remainder of the current Municipal Year. The Chairman explained that it was a flexible, working document and he was open to suggestions from Members for Workplan items at any time.

The Committee agreed to note the content of the Workplan.

Background papers: None.

10 DATE OF NEXT MEETING

The Committee agreed to note the date of the next meeting as Wednesday 13 December 2017, at 6.00pm.

Chairman

(The meeting ended at 6.53 pm)

Any queries regarding these minutes, please contact:
Chris Kelly, Senior Democratic Governance Adviser
Tel: 01253 477164
E-mail: chris.kelly@blackpool.gov.uk

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Report to:	TOURISM, RESOURCES AND ECONOMY SCRUTINY COMMITTEE
Relevant Officer:	Sharon Davis, Scrutiny Manager
Date of Meeting	13 December 2017

EXECUTIVE AND CABINET MEMBER DECISIONS

1.0 Purpose of the report:

- 1.1 The Committee to consider the Executive and Cabinet Member decisions within the portfolios of the Leader of the Council, Deputy Leader of the Council and Cabinet Member for Projects and Partnerships, taken since the last meeting of the Committee.

2.0 Recommendation(s):

- 2.1 Members will have the opportunity to question the Leader of the Council or the relevant Cabinet Member in relation to the decisions taken.

3.0 Reasons for recommendation(s):

- 3.1 To ensure that the opportunity is given for all Executive and Cabinet Member decisions to be scrutinised and held to account.

- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

- 3.2b Is the recommendation in accordance with the Council's approved budget? N/A

- 3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

- 4.1 The relevant Council Priority is "The economy: Maximising growth and opportunity across Blackpool".

5.0 Background Information

- 5.1 Attached at the appendix to this report is a summary of the decisions taken, which have been circulated to Members previously.
- 5.2 This report is presented to ensure Members are provided with a timely update on the decisions taken by the Executive and Cabinet Members. It provides a process where the Committee can raise questions and a response be provided.
- 5.3 Members are encouraged to seek updates on decisions and will have the opportunity to raise any issues.

5.4 Witnesses/representatives

- 5.4.1 The following Cabinet Members are responsible for the decisions taken in this report and have been invited to attend the meeting:
- Councillor Simon Blackburn, Leader of the Council
 - Councillor Gillian Campbell, Deputy Leader of the Council
 - Councillor Fred Jackson, Cabinet Member for Environmental Services and Highways
 - Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development.

Does the information submitted include any exempt information?

No

List of Appendices:

Appendix 4 (a) Summary of Executive and Cabinet Member decisions taken.

6.0 Legal considerations:

- 6.1 None.

7.0 Human Resources considerations:

- 7.1 None.

8.0 Equalities considerations:

- 8.1 None.

9.0 Financial considerations:

9.1 None.

10.0 Risk management considerations:

10.1 None.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

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DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
SUNDRY DEBT, BUSINESS RATES, COUNCIL TAX AND HOUSING BENEFIT OVERPAYMENT WRITE OFFS The Leader of the Council agreed the recommendations as outlined above namely: <ol style="list-style-type: none"> 1. To write off the sundry debts outlined in the report totalling £12,672.58 2. To write off the Business Rates debts outlined in the report totalling £690,359.44. 3. To write off the Council Tax debt outlined in the report totalling £5,924.69. 4. To write off the Housing Benefits Overpayments outlined in the report totalling £424,455.27. 	To write off outstanding balances of Sundry Debts, Business Rates, Council Tax and Housing Benefit Overpayments where there is no prospect of recovery or recovery of the debt is inappropriate.	PH57/2017	25 October 2017	Councillor Simon Blackburn, Leader of the Council
STRATEGIC ACQUISITION AT BLACKPOOL AIRPORT ENTERPRISE ZONE The Cabinet Member agreed: <ol style="list-style-type: none"> 1. To purchase The Helicentre, Blackpool Airport, Squires Gate Lane, Blackpool at the price listed of £423,500 including taxes and fees. 2. To use part capital receipts and part Prudential borrowing to fund the purchase and associated costs as outlined in the report. 	To consider the purchase of The Helicentre, Blackpool Airport, Squires Gate Lane, Blackpool.	PH58/2017	1 November 2017	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>TOWN CENTRE INVESTMENT- PURCHASE OF THE HOP</p> <p>The Cabinet Member agreed the recommendations as outlined above namely:</p> <ol style="list-style-type: none"> 1. To purchase The Hop Public House at the cost of £264,500 including taxes and fees 2. To use existing capital receipts to fund the purchase and associated costs. 3. To delegate authority to the Director of Place after consultation with the relevant Cabinet Member to seek a suitable temporary use or if not possible to demolish the Hop and create temporary parking and/or site compound, or at a cost of £120,000 (subject to the completion of a published officer decision). 	To consider the purchase of The Hop Public House, 2-4 King Street Blackpool, to further phase 3 of Talbot Gateway (Central Business District).	PH59/2017	1 November 2017	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development
<p>CHARNLEY ROAD PUBLIC SPACE PROTECTION ORDER</p> <p>The Deputy Leader of the Council resolved as follows:</p> <p>To proceed with the Public Space Protection Order in respect of the proposal to make a gating order restricting public access at all times to the highway that runs between 2 Charnley Road and 78 Coronation Street in a north-westerly direction to the side of 53 and 55 Albert Road, as originally advertised.</p>	Consideration of all representations received in response to the proposal to make a gating order restricting public access at all times to the highway that runs between 2 Charnley Road and 78 Coronation Street in a north-westerly direction to the side of 53 and 55 Albert Road by all persons except for adjoining owners and occupiers, the emergency services and other service providers.	PH60/2017	2 November 2017	Councillor Gillian Campbell, Deputy Leader of the Council

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>APPLICATION FOR PUBLIC SPACE PROTECTION ORDER (PENROSE AVENUE) 2016</p> <p>The Deputy Leader of the Council resolved as follows:</p> <p>To proceed with the Public Space Protection Order in respect of the proposal to make a gating order restricting public access at all times to the highway the side of 48 Penrose Avenue and Baines Endowed Church of England Primary School in a south easterly direction to Back Burton Road, as originally advertised.</p>	<p>Consideration of all representations received in response to the proposal to make a gating order restricting public access at all times to the highway that runs from the side of 48 Penrose Avenue and Baines Endowed Church of England Primary School in a south easterly direction to Back Burton Road by all persons except for adjoining owners and occupiers, the emergency services and other service providers.</p>	PH61/2017	2 November 2017	Councillor Gillian Campbell, Deputy Leader of the Council
<p>PROPOSAL TO DISSOLVE THE BLACKPOOL, FYLDE AND WYRE ECONOMIC DEVELOPMENT COMPANY AND FORM AN ECONOMIC PROSPERITY BOARD</p> <p>The Executive resolved:</p> <ol style="list-style-type: none"> 1. To recommend Council to authorise the Leader of the Council, in his role as ‘member’ of the Blackpool, Fylde and Wyre Economic Development Company (EDC) to dissolve the aforementioned company. (This will require a special resolution of the ‘members’ of the company. In effect this will be the three Leaders of the three Councils signing a resolution to disestablish the company). 	<p>To consider a more efficient and effective way of managing the governance of the economic development agenda across the Fylde Coast.</p>	EX37/2017	6 November 2017	Councillor Simon Blackburn, Leader of the Council

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DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>2. Subject to 1 above, to establish a Blackpool, Fylde and Wyre Economic Prosperity Board (EPB) in the form of a Joint Committee and approve the Procedure Rules for that Board.</p> <p>3. Subject to 1 above, to confirm that the Leader of the Council will be Authority's representative on the Economic Prosperity Board and that the Leader of the Council be authorised, in accordance with the Procedure Rules of the Economic Prosperity Board, to appoint a substitute member to attend in his absence, should the need arise</p> <p>4. Subject to 1 above, that the servicing of the Economic Prosperity Board be undertaken on a rotational basis between the constituent authorities and the Economic Prosperity Board at its first meeting be asked to agree which Authority will commence with that role as the 'Host Authority'.</p> <p>5. Subject to 1 above, to invite Lancashire County Council to be a member of the Economic Prosperity Board on the basis as set out in the Procedure Rules.</p>				
<p>LOCAL TRANSPORT PLAN</p> <p>The Executive resolved:</p> <p>1. To recommend the Council to extend the Local Transport Plan strategy, 2011 to 2016, until April 2018.</p>	<p>To consider recommending Council to approve an extension of the time period for the current Local Transport Plan and start the process of refreshing the Local Transport Plan.</p>	EX38/2017	6 November 2017	Councillor Fred Jackson, Cabinet Member for Environmental Services and Highways

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>2. Subject to the approval of 1 above, to recommend Council to delegate authority to the Director of Place to make minor amendments to the Local Transport Plan document as necessary and publish the plan.</p> <p>3. To note the work already undertaken in refreshing the Local Transport Plan and that an updated Implementation Plan will also be produced for approval next year.</p>				
<p>ADOPTION OF HOLIDAY ACCOMMODATION SUPPLEMENTARY PLANNING DOCUMENT (SPD)</p> <p>The Executive agreed:</p> <p>1. To approve and formally adopt the Holiday Accommodation Supplementary Planning Document.</p> <p>2. To approve for publication the supporting Holiday Accommodation Consultation Statement.</p> <p>3. To authorise the Head of Planning Strategy to make any appropriate minor amendments to improve the presentation and finalise a published version of the Holiday Accommodation Supplementary Planning Document.</p>	<p>To present to Members the Holiday Accommodation Supplementary Planning Document for adoption and the Revised Holiday Accommodation Supplementary Planning Document – Consultation Draft which identifies all representations and the Council’s response.</p>	EX39/2017	6 November 2017	Councillor Gillian Campbell, Deputy Leader of the Council

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
BLACKPOOL AIRPORT ENTERPRISE ZONE MASTERPLAN CONSULTATION The Cabinet Member agreed as an urgent decision the recommendations, namely: <ol style="list-style-type: none"> 1. That the draft Masterplan is approved for public consultation. 2. That the consultation commences and that a summary report of responses received and any suggested alterations be reported to the Executive in February 2018. 3. To note that the Executive will receive a final version of the Masterplan and relevant Consultation responses for consideration and adoption in February 2018. 	To outline the key findings of the draft Masterplan which sets out the ambitions for the Enterprise Zone for both Blackpool and Fylde Councils. The report also sets out a proposed public consultation, which will be undertaken by both Local Authorities concurrently. It is envisaged that the consultation will conclude on 21 December 2017. The Masterplan will then be amended accordingly before the final version is presented to both Local Authorities for adoption: in Blackpool's case this is scheduled to go to the Executive in February 2018.	PH62/2017	8 November 2017	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development

Report to:	TOURISM, RESOURCES AND ECONOMY SCRUTINY COMMITTEE
Relevant Officer:	Sharon Davis, Scrutiny Manager.
Date of Meeting	13 December 2017

FORWARD PLAN

1.0 Purpose of the report:

- 1.1 The Committee to consider the content of the Council's Forward Plan December 2017 to April 2018, relating to the portfolios of the Leader of the Council, Deputy Leader of the Council and Cabinet Member for Projects and Partnerships.

2.0 Recommendation(s):

- 2.1 Members will have the opportunity to question the Leader of the Council and / or the relevant Cabinet Member in relation to items contained within the Forward Plan within the portfolios of the Leader of the Council and Deputy Leader of the Council.
- 2.2 Members will have the opportunity to consider whether any of the items should be subjected to pre-decision scrutiny. In so doing, account should be taken of any requests or observations made by the relevant Cabinet Member.

3.0 Reasons for recommendation(s):

- 3.1 To enable the opportunity for pre-decision scrutiny of the Forward Plan items.
- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No
- 3.2b Is the recommendation in accordance with the Council's approved budget? N/A
- 3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

- 4.1 The relevant Council Priority is "The economy: Maximising growth and opportunity across Blackpool"

5.0 Background Information

- 5.1 The Forward Plan is prepared by the Leader of the Council to cover a period of four months and has effect from the first working day of any month. It is updated on a monthly basis and subsequent plans cover a period beginning with the first working day of the second month covered in the preceding plan.
- 5.2 The Forward Plan contains matters which the Leader has reason to believe will be subject of a key decision to be taken either by the Executive, a Committee of the Executive, individual Cabinet Members, or Officers.
- 5.3 Attached at Appendix 5 (a) is a list of items contained in the current Forward Plan. Further details appertaining to each item is contained in the Forward Plan, which has been forwarded to all members separately.

5.6 Witnesses/representatives

- 5.6.1 The following Cabinet Members are responsible for the Forward Plan items in this report and have been invited to attend the meeting:

- Councillor Simon Blackburn, Leader of the Council
- Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development
- Councillor Mrs Christine Wright, Cabinet Member for Housing.

Does the information submitted include any exempt information?

No

List of Appendices:

Appendix 5 (a) – Summary of items contained within Forward Plan
December 2017 to April 2018.

6.0 Legal considerations:

- 6.1 None.

7.0 Human Resources considerations:

- 7.1 None.

8.0 Equalities considerations:

- 8.1 None.

9.0 Financial considerations:

9.1 None.

10.0 Risk management considerations:

10.1 None.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

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EXECUTIVE FORWARD PLAN - SUMMARY OF KEY DECISIONS**(DECEMBER 2017 TO APRIL 2018)***** Denotes New Item**

Anticipated Date of Decision	Matter for Decision	Decision Reference	Decision Taker	Relevant Cabinet Member
January 2018	Evaluation of the impact of the South Beach Selective Licensing scheme and plans for regulation of housing in the area after the scheme ends.	3/2017	Executive	Cllr Mrs Wright
December 2017	Applications for Business Loans above £500,000.	8/2017	Executive	Cllr Blackburn
January 2018	Consideration of a new Housing Strategy for Blackpool.	19/2017	Executive	Cllr Mrs Wright
February 2018	Blackpool Airport Enterprise Zone Masterplan.	21/2017	Executive	Cllr Smith
December 2017	To agree strategic acquisitions in or adjoining the Enterprise Zone (this item to be considered in private by virtue of Paragraph 3 of Schedule 12a of the Local Government Act 1972 Information relating to the financial or business affairs of any particular person (including the authority holding that information)	22/2017	Executive	Cllr Smith
December 2017	Town Centre Investment	24/2017	Executive	Cllr Smith
January 2018	Council Tax Reduction Scheme 2018/2019	26/2017	Council	Cllr Blackburn
February 2018	To consider and recommend approval of the Council's Capital Programme 2018/19 – 2020/21.	27/2017	Council	Cllr Blackburn
February 2018	To consider and recommend approval of the Council's Revenue Budget for the financial year 1 April 2018 to 31 March 2019.	28/2017	Council	Cllr Blackburn

Anticipated Date of Decision	Matter for Decision	Decision Reference	Decision Taker	Relevant Cabinet Member
February 2018	To consider and recommend approval of the level of Council Tax for the financial year 1 April 2018 to 31 March 2019.	29/2017	Council	Cllr Blackburn
February 2018	To consider the level of rents and service charges to be made in connection with Housing Revenue Account dwellings during 2018/19.	30/2017	Council	Cllr Mrs Wright
February 2018	To consider and approve adoption of the Council's Treasury Management and Investment Strategies for the financial year 1 April 2018 to 31 March 2019.	31/2017	Council	Cllr Blackburn

Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Steve Thompson, Director of Resources
Date of Meeting	13 December 2017

FINANCIAL PERFORMANCE MONITORING AS AT MONTH 7 2017/2018

1.0 Purpose of the report:

- 1.1 To consider the level of spending against the Council's Revenue and Capital budgets for the first seven months to 31 October 2017.

2.0 Recommendation(s):

- 2.1 To consider the report and to identify any further issues for scrutiny as appropriate.

3.0 Reasons for recommendation(s):

- 3.1 To ensure financial performance against the Council's Revenue and Capital Budget is kept under review by members.

- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

- 3.2b Is the recommendation in accordance with the Council's approved budget? Yes

- 3.3 Other alternative options to be considered:

Not applicable.

4.0 Council Priority:

- 4.1 The relevant Council Priority is 'The economy: Maximising growth and opportunity across Blackpool.'

5.0 Background Information

5.1 This report is the standard monthly financial performance monitoring report, which sets out the summary revenue budget position for the Council and its individual directorates for month 7, the period April 2017 – October 2017, together with an outlook for the remainder of the year. The report is complemented with an assessment of progress to date against the Council's latest capital programme.

5.2 The report is due to be considered by the Executive at its meeting of 11 December 2017. Committee Members are advised that the Executive are recommended to:

1) To note the report.

2) To continue to lobby Government along with other local authorities facing similar pressures and the Local Government Association for more funding to cope with the mounting demand and new burdens presenting in Children's Services.

3) To require the respective directors and Director of Resources to continue to closely monitor and manage service financial and operational performances, specifically Children's Services, Strategic Leisure Assets, Parking Services and Treasury Management/Business Loans Fund.

Does the information submitted include any exempt information?

No

List of Appendices:

Report

Appendix 1 - Revenue Summary

Appendix 2 - Schedule of Service forecast overspendings

Appendix 3a - Chief Executive

Appendix 3b - Governance and Partnership Services

Appendices 3b/c - Ward Budgets

Appendix 3d - Resources

Appendix 3e - Places

Appendix 3f - Strategic Leisure Assets

Appendix 3g - Community and Environmental Services

Appendix 3h - Adult Services

Appendix 3i - Children's Services

Appendix 3j - Public Health

Appendix 3k - Budgets Outside the Cash Limit

Appendix 4 - Capital Monitoring

Appendix 5 - Cash Flow Summary

Appendix 6 - General Fund Balance Sheet Summary

6.0 Legal considerations:

6.1 None.

7.0 Human Resources considerations:

7.1 None

8.0 Equalities considerations:

8.1 An Equalities Impact Assessment was produced as a part of the budget setting process and remains relevant.

9.0 Financial considerations:

9.1 See reports and appendices to this report.

10.0 Risk management considerations:

10.1 Impact of financial performance on Council balances. Financial performance against approved Revenue and Capital budgets.

11.0 Ethical considerations:

11.1 None

12.0 Internal/ External Consultation undertaken:

12.1 None

13.0 Background papers:

13.1 None

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BLACKPOOL COUNCIL
REPORT
of the
DIRECTOR OF RESOURCES
to the
EXECUTIVE
11TH DECEMBER 2017

FINANCIAL PERFORMANCE MONITORING AS AT MONTH 7 2017/18

1. Introduction

- 1.1 This report is the standard monthly financial performance monitoring report, which sets out the summary revenue budget position for the Council and its individual directorates for the first 7 months of 2017/18, i.e. the period to 31st October 2017, together with an outlook for the remainder of the year. The report is complemented with an assessment of performance to date of balances and reserves, income collection, the Council's latest Capital Programme and statements relating to Cash Flow Summary and Balance Sheet Summary.

2. Report Format

- 2.1 Separate reports have been prepared for each of the Council's core areas of responsibility:
- Appendix 3a - Chief Executive
 - Appendix 3b - Governance and Partnership Services
 - Appendix 3b/c - Ward Budgets
 - Appendix 3d - Resources
 - Appendix 3e - Places
 - Appendix 3f - Strategic Leisure Assets
 - Appendix 3g - Community and Environmental Services
 - Appendix 3h - Adult Services
 - Appendix 3i - Children's Services
 - Appendix 3j - Public Health
 - Appendix 3k - Budgets Outside the Cash Limit.

These incorporate summary financial statements which continue to be prepared on a full accruals basis and focus on the forecast revenue outturns for 2017/18. There is an accompanying narrative to explain any areas of significant variance from budget and to highlight any areas of potential pressure along with action plans agreed with service managers to address them.

- 2.2 The combined effect of the directorates' financial performances is aggregated in a summary financial statement at Appendix 1 which mirrors the Council's Revenue Budget Book. This summary allows proactive month-on-month monitoring of the Council's forecast working balances to be undertaken to ensure appropriate and prudent levels are maintained. Appendix 2 highlights on a 12-month rolling basis those services which trip the designated overspending reporting threshold.

3. Directorates' Budget Performance

- 3.1 As a supportive measure to give services every chance to deliver a break-even budget, the Executive agreed at its meeting on 19th June 2017 to write-off all service overspends and carry forward the 2016/17 underspend of £287k on Ward Budgets.
- 3.2 The impacts of directorates' revenue budget performance and progress in achieving planned savings fall upon the Council's working balances. The main areas accounting for the month 7 forecast overspend of £3,965k for 2017/18 are summarised below:-

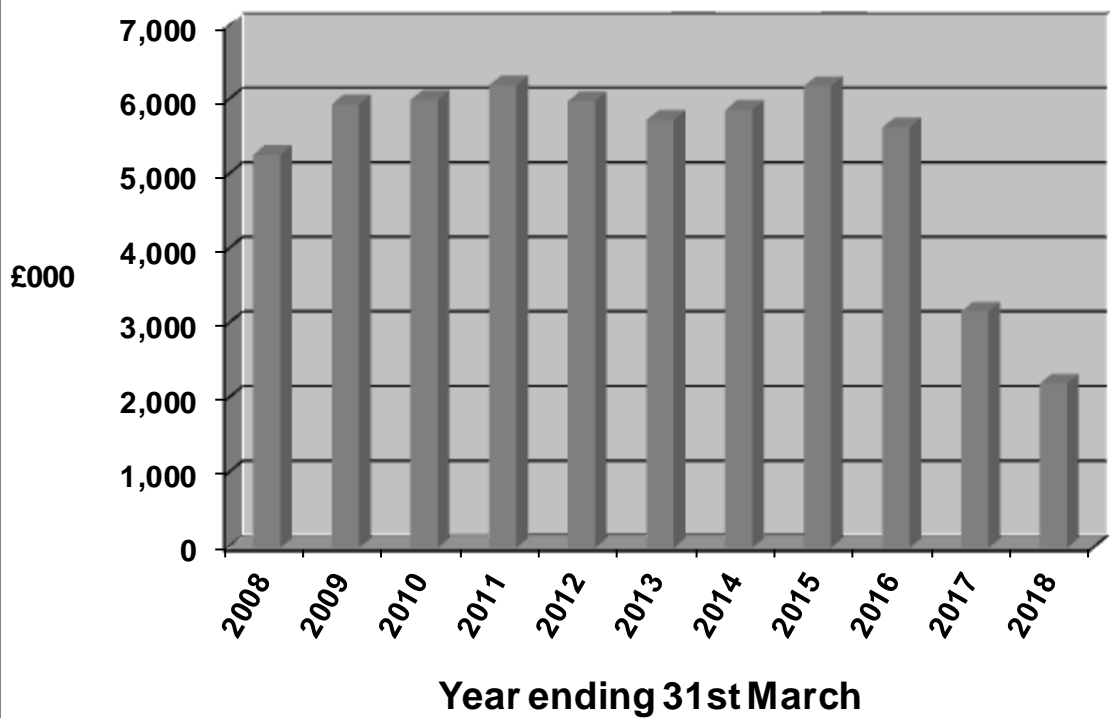
Directorate	Service	Forecast Variance £000
Children's Services	An overspend of £4,647k is forecast. Children's Social Care is forecast to overspend by £4,620k, mainly due to a significant increase in the numbers since budgets were set with an all-time high of 549 by the end of May 2017. Since then numbers had been reducing, however demand and complexity of cases have increased in October worsening the position by £441k. Early November data indicated that this was set to continue resulting in reduced LAC savings of £139k. There are overspends in the Education Services Grant of £185k due to the loss of funding arising from the grant ceasing from September 2017 although this is partly offset by a transitional grant and the charging of retained education functions to the Dedicated Schools Grant (DSG) and Education of £113k predominately relating to the Special Educational Needs (SEN) Transport Service and is partly due to demand pressures and the savings target which is forecast not to be achieved. A number of solutions to try and mitigate the cost pressures around LAC are being implemented. A procedure has been introduced whereby all new admissions into care must be approved by the Senior Service Manager and, in those cases where the child is 12 years or over, by the Director of Children's Services. A new Commissioning role has been created, the purpose of which will be to scrutinise and challenge the cost of the most expensive external placements and review the options for stepping children down into more affordable provision. The Independent Placement Overview panel now meets on a weekly basis and an additional Panel has been introduced for the short-term to review placements for LAC who are 16 years or over. It is anticipated that a	4,647

	<p>number of children will successfully step down from residential settings to supported accommodation placements resulting in savings which are assumed in the forecast. Other developments include the recent introduction of an 'edge of care' model through the reconfiguration of Argosy children's home and the Blackpool Young People's Service which will enable young people to be more effectively helped to prevent the need for higher level service interventions. The PAUSE project, which seeks to reduce multiple removals of children at birth from families, is in the implementation stage and should ultimately help to reduce the number of new-born admissions into the care system.</p>	
Budgets Outside the Cash Limit	<p>An overspend of £996k is forecast. Parking Services is £544k down mainly due to the delay in implementing 'on-street parking' schemes, loss of parking spaces and prudential borrowing costs. Treasury Management is forecasting an overspend of £516k. The Council is currently using temporary borrowing to finance Prudentially-funded capital expenditure and the resultant saving partially offsets the Business Loans Fund which has a savings target of £1,800k. Concessionary Fares are forecasting a pressure of £70k relating to a forecast increase in bus and tram patronage. The cost to the Council of supporting the Subsidiary Companies is an underspend of £134k due to the reducing balance payback of prudentially-borrowed schemes and savings on the cost of historic pension payments.</p>	996
Places	<p>An overspend of £352k is forecast. Visitor Economy is expecting a £159k overspend. This is mainly due to reduced income particularly in Print Services. A review of Print Services is underway. Cultural Services is expecting an overspend of £103k due to income pressures in the Grundy Art Gallery. Growing Places has a pressure of £90k mainly due to staffing pressures in Planning and the delay in Central Government agreeing the annual increase in fees.</p>	352
Resources	<p>An overspend of £158k is forecast. Property Services is forecasting a £95k overspend based on the current pace of property rationalisation, demolition delays to redundant properties and pressure from rental income within the Central Business District. Revenues and Exchequer Services is forecasting a £82k overspend due to a service restructure and income pressure.</p>	158

Community and Environmental Services	An overspend of £37k is forecast. Leisure and Catering is forecasting a £87k overspend due to income pressures and Street Cleansing and Waste is forecasting a £44k overspend due to disposal costs and income at the Household Waste Recycling Centre (HWRC). These are mainly offset by funding from Reserves and additional income. The £856k PFI Grant is no longer available and is being considered along with Lancashire County Council in the review of the operation of the recycling plants, with the risk being covered against the specific Waste PFI reserve in 2017/18.	37
Strategic Leisure Assets	Strategic Leisure Assets is forecasting a £878k pressure. In accordance with the original decision for this programme by the Executive on 7 th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves. The forecast cumulative deficit as at 31 st March 2018 is £6,307k. This incorporates the increased debt financing costs associated with both the former Tower Lounge development and essential Tower steel structure renewal, together with increased marketing costs and revised income profile. The Leisure Assets portfolio is currently forecast to break-even, in-year, during 2021/22.	Net nil
Governance and Partnership Services	An underspend of £210k is forecast. This is due to a combination of service demand and a forecast underspend on Wards.	(210)
Adult Services	An underspend of £515k is forecast. Adult Commissioning Placements are forecasting an underspend of £248k as a result of releasing one-off income and unallocated accruals, offset by in-year planned slippage of the Housing Related Support savings target. The remaining underspends are mainly due to staffing.	(515)
Contingencies /Reserves	Review of Contingencies and Reserves and calculated release in part to General Fund. The Contingency line includes corporate savings that are managed centrally e.g. £1.5m Procurement saving. Corporate Leadership Team are reviewing all services and savings targets which includes a review of all vacant posts, discretionary spend and how some services are delivered to drive out this forecast underspend.	(1,500)
Total		3,965

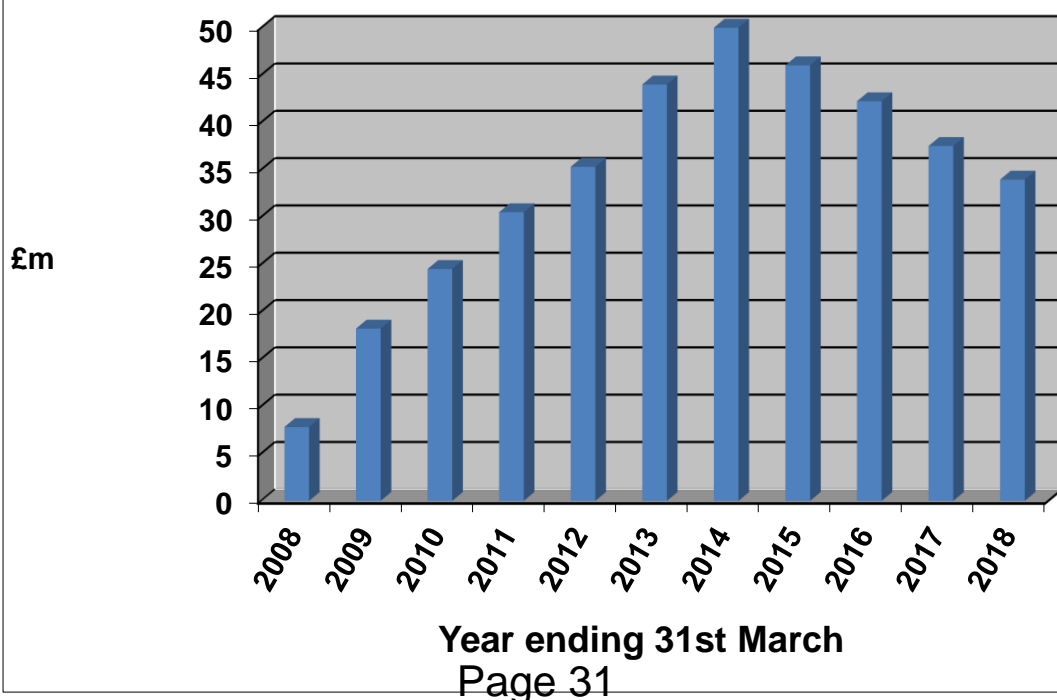
3.3 The graph on the following page shows the impact on the level of Council working balances in-year together with the last 10 years' year-end balances for comparison:

Working Balances



- 3.4 Whilst the Council maintains working balances to address any in-year volatilities, it also maintains a number of Earmarked Revenue Reserves for such longer-term commitments as future Private Finance Initiative payments and uncertainties within the new Localised Business Rate system. In order to present a complete picture of the Council's financial standing an equivalent graph to that of working balances is shown below:

Earmarked Revenue Reserves



4. Directorate Budget Savings Performance

- 4.1 As at 31st October 2017 46% of the 2017/18 savings target has been delivered. The full-year forecast predicts that 79% (82% last month) will be achieved by the year-end, which takes into account anticipated pressures and savings.
- 4.2 The full-year effect of the 2017/18 savings in 2018/19 amounts to 73% of the 2017/18 target which reflects the non-recurrent savings and recurrent in-year pressures/savings.

5. Collection Rates

5.1 Council Tax

At the end of month 7 the amount collected for Council Tax (excluding Police and Fire precepts) was £30.4m and the collection rate was 59.9%. This compares to £28.9m and 59.8% at the same point in 2016/17. The amount collected has actually risen by £1.5m which is mainly due to increases in both the Council Tax rate and base.

In the light of the reductions in discount and the introduction of the Local Council Tax Reduction Scheme the target collection rate is still 97.5% over a 4-year collection period as approved on 27th January 2017 as part of the setting of the Council Tax Base for 2017/18.

5.2 Council Tax Reduction Scheme (CTRS)

The Council Tax Reduction Scheme was introduced on 1st April 2013. The Scheme ensures that support to pensioners continues at existing levels. Working-age claimants are means-tested to establish entitlement and a percentage reduction (currently 27.11%) is applied at the end of the assessment to establish the level of support provided. From 1st April 2017 the scheme was amended so that certain vulnerable groups would have the 27.11% reduced to 13.56%. This has the effect of reducing the amount to be collected.

At the end of month 7 the amount collected (excluding Police and Fire precepts) in respect of the Council Tax Reduction Scheme and Council Tax for those who have to pay CTRS, either for the first time or in addition to a proportion of their Council Tax, was £1.51m and the collection rate was 39.8%. This compares to £1.71m and 39.1% at the same point in 2016/17.

The likely impact for 2017/18 is that the underlying rate of collection of Council Tax Reduction Scheme will be under greater pressure than 2016/17 due to accumulated arrears and limits on the amount that can be recovered from Attachment of Benefits.

5.3 Business Rates

Prior to 1st April 2013 Business Rate income was collected by billing authorities on behalf of central government and then redistributed among all local authorities and police authorities as part of Formula Grant. From 1st April 2013 the income relating to Blackpool is shared between central government (50%), the Council (49%) and the Fire Authority (1%). Consequential adjustments were made to the Formula Grant equivalent.

At the end of month 7 the amount collected for Business Rates was £30.3m and the collection rate was 59.5%. This compares to £31.9m and 58.5% at the same point in 2016/17. The increase of 1.0% compared to the previous year equates to £0.7m, though changes in both the Business Rate multiplier and base (due to the Revaluation in April 2017 and other movements) have made negative contributions of £2.3m, offset by a compensating increase to the NDR Top-up amount. The Council's share of business rate yield continues at 49%.

From April 2014 Business Ratepayers have been entitled to elect to pay by 12 monthly instalments instead of over 10 months. This has allowed businesses more time to pay. However, over 560 business rate summonses were issued by the end of September.

The audited Business Rate cumulative surplus as at 31st March 2017 is £785k. The Council's share of this is £385k (49%).

6. Capital Monitoring Performance

- 6.1 All active capital schemes have been included within Appendix 4. The purpose is to present the overall position of capital spend. The schemes are shown individually where total scheme budget is greater than £500k and grouped as "other schemes" otherwise. As in previous financial years the emphasis regarding capital monitoring will be on scheme variance rather than in-year progress since many schemes cross financial years such as the major housing developments. Therefore, some degree of flexibility for the management of slippage is necessary in order to balance the overall capital programme each year to the funding allocations available.
- 6.2 The report includes the capital programme at month 7. The figures have changed significantly from month 3 as this represented the programme approved by the Executive in February 2017. Since that date a number of additional schemes have been approved and are now included.
- 6.3 As at month 7 an overall nil variance on capital schemes is anticipated.

7. Summary Cash Flow Statement

- 7.1 As part of the reporting format for this financial year a summary cash flow statement is included at Appendix 5. This provides a comparison of the actual cash receipts and payments compared to forecast for 2017/18.
- 7.2 During the first 7 months of the year, the Council's net cashflow has resulted in fluctuations in short-term net investment/borrowing balances. However, overall temporary borrowing has increased since 31st March 2017 mainly due to a £36.7m up-front payment to the Lancashire County Pension Fund. The Council is currently using temporary borrowing to finance Prudentially-funded capital expenditure. While temporary investment rates and temporary borrowing rates are low the Treasury team is delaying taking any new long-term borrowing to fund planned capital expenditure. As a result the delay in taking new long-term borrowing means that interest charges are lower than expected. In contrast, the take-up of loans from the recently expanded Business Loans Fund is slightly slower than anticipated and this means that an adverse variance is currently forecast for 2017/18.

8. Summary Balance Sheet

- 8.1 In order to provide a complete picture of the Council's financial performance, Appendix 6 provides a snapshot of the General Fund balance sheet as at the end of month 7. The key areas of focus are any significant movements in debtors, cash and cash equivalents, bank overdraft and creditors, as these impact upon the Council's performance in the critical areas of debt recovery, treasury management and Public Sector Payment Policy.
- 8.2 Over the 7-month period, there has been an increase in short-term borrowing of £15.3m and an increase in long-term borrowing of £7.8m, which in the main reflects borrowing in advance at low interest rates to fund the capital programme (£20m) and to fund the increase in long-term assets (£15m). The increase in long-term assets is due to the purchase of shares in Blackpool Airport and an increase in business loans granted. The movement in debtors and creditors reflects seasonal activity.

9. Conclusions and Recommendations

- 9.1 Over the period 2011/12 – 2017/18, the cumulative Budget savings amount to £137m which is now greater than the Council's annual Net Requirement Budget and even more starkly the compound effect over the 7-year period exceeds £1/2 billion of resource that has been removed from the Blackpool economy. This reflects one of the highest cuts per head of population across local authorities in England and in an environment of growing demands upon services as commensurate of an authority with such recognised pockets of significant deprivation.
- 9.2 The Medium-Term Financial Sustainability Strategy 2016/17 – 2021/22 always identified 2017/18 as the critical financial year to navigate, being the last of the very high Budget gap years to bridge and following 6 years of significant erosion of Government funding. This is now proving to be the case.
- 9.3 There is a worsening on the position compared to month 6 of £621k. Working balances are estimated to fall by £3,965k against the budgeted position over the year. This fall is in the context of the audited, adjusted working balances at the start of the year of £6,166k.
- 9.4 By far the Council's biggest financial risk and pressure is the demand growth in Children's Social Care. This is not unique to Blackpool – Local Government Association (LGA) research as recent as 9th August 2017 concluded that "Children's services are at breaking point (nationally) with 75% of councils overspending to keep vital protections in place". The review found that in 2015/16 councils surpassed their children's social care budgets by £605m in order to protect children at immediate risk of harm. 172,290 children in England and Wales were subject to child protection inquiries in 2015/16, compared to 71,800 in 2005/06 – a 140% increase in just 10 years. The equivalent figure for Blackpool is more than double this increase at 328%.

9.5 If this forecast position became the actual outturn, then in accordance with the Council's Financial Procedure Rules within its Constitution, the forecast revenue outturn 2017/18 within this report contravenes the second of the two specific conditions that excess spending does not:

1. exceed 1% (= £4.2m) of the authority's total gross revenue expenditure; or
2. have the effect of reducing the authority's Working Balances below 50% of their normal target level (= £3.0m).

In the context of £34m of Earmarked Revenue Reserves and with 5 months of the financial year remaining there should still be sufficient opportunity to improve the position such that Working Balances of at least £3.0m are reached, but action is being taken immediately. Revised service and financial plans are underway, including the review of non-essential spend and delays to filling non-front line vacancies.

9.6 The Executive is asked:

- i) to note the report;
- ii) to continue to lobby Government along with other local authorities facing similar pressures, the Local Government Association and the Association of Directors of Children's Services for more funding to cope with the mounting demand and new burdens presenting in Children's Services; and
- iii) to require the respective directors and Director of Resources to continue to closely monitor and manage service financial and operational performances, specifically Children's Services, Strategic Leisure Assets, Parking Services and Treasury Management/Business Loans Fund.

Steve Thompson
Director of Resources

23rd November 2017

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Blackpool Council

Revenue summary - budget, actual and forecast:

BLACKPOOL COUNCIL							
FORECAST GENERAL FUND POSITION AS AT 31 MARCH 2018							
SUMMARY							
APP.	GENERAL FUND NET REQUIREMENTS	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
		2017/18					
		ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - OCT £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
3(a)	CHIEF EXECUTIVE	748	(597)	1,345	748	-	-
3(b)	GOVERNANCE & PARTNERSHIP SERVICES	1,727	1,493	274	1,767	40	-
3(b/c)	WARD BUDGETS	557	86	221	307	(250)	(287)
3(d)	RESOURCES	6,444	(842)	7,444	6,602	158	-
3(e)	PLACES	3,662	2,133	1,881	4,014	352	-
3(f)	STRATEGIC LEISURE ASSETS	(190)	(2,549)	3,237	688	878	-
3(g)	COMMUNITY & ENVIRONMENTAL SERVICES	42,583	21,140	21,480	42,620	37	-
3(h)	ADULT SERVICES	48,250	24,045	23,690	47,735	(515)	-
3(i)	CHILDREN'S SERVICES	37,509	19,649	22,507	42,156	4,647	-
3(j)	PUBLIC HEALTH	23	195	(172)	23	-	-
3(k)	BUDGETS OUTSIDE THE CASH LIMIT	14,112	7,569	7,539	15,108	996	-
	CAPITAL CHARGES	(30,477)	(17,778)	(12,699)	(30,477)	-	-
	NET COST OF SERVICES:	124,948	54,544	76,747	131,291	6,343	(287)
	CONTRIBUTIONS:						
	- TO / (FROM) RESERVES	(4,186)	-	(5,172)	(5,172)	(986)	
	- 2016/17 SERVICE UNDERSPENDS	(287)	-	(287)	(287)	-	
	- REVENUE CONSEQUENCES OF CAPITAL	185	-	185	185	-	
	CONTINGENCIES	(479)	-	(1,871)	(1,871)	(1,392)	
	NW REGIONAL FLOOD DEFENCE LEVY	67	-	67	67	-	
	CONTRIBUTIONS, etc.	(4,700)	-	(7,078)	(7,078)	(2,378)	
	TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS	120,248	54,544	69,669	124,213	3,965	
	ADDED TO/(TAKEN FROM) BALANCES	-	-	(3,965)	(3,965)	(3,965)	
	NET REQUIREMENT AFTER WORKING BALANCES	120,248	54,544	65,704	120,248	-	
GENERAL BALANCES AS AT 1st APRIL 2017							6,166
In-year (reduction in) / addition to General Fund Working Balances							(3,965)
ESTIMATED UNEARMARKED WORKING BALANCES AS AT 31st MARCH 2018							2,201

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	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
1	Blackpool Council															
2																
3	Schedule of Service forecast annual overspendings over the last 12 months															
4																
5																
6																
7	Directorate	Service	Scrutiny Committee		Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct
8			Report		2016	2016	2017	2017	2017	2017	2017	2017	2017	2017	2017	2017
9					£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
10																
11	CHILDREN'S SERVICES	CHILDREN'S SOCIAL CARE			4,534	4,918	5,432	5,916	5,916			3,926	3,956	3,995	4,032	4,620
12	STRATEGIC LEISURE ASSETS	STRATEGIC LEISURE ASSETS			668	668	668	618	618			878	878	878	878	878
13	CHILDREN'S SERVICES	EDUCATION SERVICES GRANT			83	83	83					175	175	184	185	185
14	PLACES	VISITOR ECONOMY			380	380	380	212	212			80	80	80	80	159
15	CHILDREN'S SERVICES	EDUCATION			154	75						153	161	150	120	113
16	PLACES	CULTURAL SERVICES										103	103	103	103	103
17	RESOURCES	PROPERTY SERVICES			272	147	158	180	180			155	195			95
18	PLACES	GROWING PLACES				200	200	195	195			92	92	92	90	90
19	COMMUNITY & ENVIRONMENTAL SERVICES	LEISURE AND CATERING														87
20	RESOURCES	REVENUES & EXCHEQUER SERVICES										95	88	92	77	82
21	ADULT SERVICES	ADULT SAFEGUARDING			156	155	137	143	143							-
22	GOVERNANCE & PARTNERSHIP SERVICES	LIFE EVENTS & CUSTOMER CARE				102	102	219	219							-
23	COMMUNITY & ENVIRONMENTAL SERVICES	HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES						88	88							-
24	COMMUNITY & ENVIRONMENTAL SERVICES	INTEGRATED TRANSPORT					101									-
63																
64		Sub Total			6,247	6,728	7,261	7,571	7,571	-	-	5,657	5,728	5,574	5,565	6,412
65																
66		Transfer to Earmarked Reserves (note 3)			(668)	(668)	(668)	(618)	(618)	-	-	(878)	(878)	(878)	(878)	(878)
67																
68		Other General Fund (under) / overspends			(2,444)	(3,257)	(3,805)	(4,483)	(4,483)	-	-	(1,304)	(1,312)	(1,263)	(1,343)	(1,569)
69																
70		Total			3,135	2,803	2,788	2,470	2,470	-	-	3,475	3,538	3,433	3,344	3,965
71																
72																
73	Notes:															
74																
75	1. The Executive of 11th February 2004 approved a process whereby services which trip a ceiling for overspending against budget of £75,000 or 1.5% of net budget where															
76	the controllable budget exceeds £5m are required to be highlighted within this monthly budgetary control report. They are required to develop and submit a recovery plan															
77	over a period not exceeding 3 years which is to be approved by the respective Portfolio Holder. The services tripping this threshold are listed above together with their															
78	respective financial performance over a 12-month rolling basis for comparison of progress being made.															
79																
80	2. The Strategic Leisure Assets overspend reflects the in-year position.															
81																
82	3. In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves.															
83																

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Blackpool Council - Chief Executive

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET	EXPENDITURE APR - OCT	PROJECTED SPEND	FORECAST OUTTURN	F/CAST FULL YEAR VAR. (UNDER) / OVER	
	£000	£000	£000	£000	£000	
CHIEF EXECUTIVE						
NET EXPENDITURE						
CHIEF EXECUTIVE	596	333	263	596	-	-
HUMAN RESOURCES, ORGANISATION AND WORKFORCE DEVELOPMENT	62	(737)	799	62	-	-
CORPORATE DELIVERY UNIT	90	(193)	283	90	-	-
TOTALS	748	(597)	1,345	748	-	-

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for each individual service within the Chief Executive's Directorate against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 7 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year.

This Directorate now includes the School Improvement Data Team transferred from Children's Services to the Corporate Delivery Unit.

The Directorate is forecasting a break-even position for 2017/18.

Budget Holder – Mr N Jack, Chief Executive

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Blackpool Council – Governance and Partnership Services

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - OCT £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
GOVERNANCE & PARTNERSHIP SERVICES						
NET EXPENDITURE						
DEMOCRATIC GOVERNANCE	2,071	1,714	357	2,071	-	-
CORPORATE LEGAL SERVICES	86	(278)	364	86	-	-
LIFE EVENTS & CUSTOMER CARE	(430)	57	(447)	(390)	40	-
GOVERNANCE & PARTNERSHIP SERVICES	1,727	1,493	274	1,767	40	-
WARDS	557	86	221	307	(250)	(287)
TOTALS	2,284	1,579	495	2,074	(210)	(287)

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for each individual service within Governance and Partnership Services against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 7 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the head of service.

Democratic Governance Service

The Democratic Governance Service is forecasting a break-even position for 2017/18.

Corporate Legal Services

This service is currently forecasting a break-even position.

Life Events & Customer Care

This service, which used to be called Registration and Bereavement Services, is now forecasting a pressure of £40k. This is due to the current forecast level of income and staffing pressures within the Registrars and Cremation services and, has increased this month due to the forecast level of demand and increasing repair costs in Cemeteries and the Crematorium.

Ward Budgets

Ward budgets are expected to underspend in 2017/18.

Budget Holder - Mr M Towers, Director of Governance and Partnership Services.

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Blackpool Council
Ward Budgets
2017/18
Month 7

Wards

Ward	Councillors	Total No. of Requisitions Submitted	No. of Requisitions Approved	No. Awaiting Approval	Total No. of Requisitions Completed	Total 2017-18 Budget	Budget Committed to <u>Approved</u> Schemes	Remaining 2017-18 Budget
Anchorsholme Ward BC1001	Cllr. Galley Cllr. A Williams	8	8	0	0	£33,860.71	£17,389.63	£16,471.08
Bispham Ward BC1002	Cllr. Clapham Cllr. Maycock	6	6	0	0	£18,970.88	£8,728.85	£10,242.03
Bloomfield Ward BC1003	Cllr. Cain Cllr. Hobson	6	6	0	1	£21,607.99	£5,915.28	£15,692.71
Brunswick Ward BC1004	Cllr. Blackburn Cllr. G Coleman	3	3	0	0	£43,502.55	£2,299.80	£41,202.75
Claremont Ward BC1005	Cllr. I Taylor Cllr. L Williams	7	7	0	0	£17,686.86	£6,892.57	£10,794.29
Clifton Ward BC1006	Cllr. Hutton Cllr. L Taylor	15	15	0	0	£26,909.39	£16,966.14	£9,943.25
Greenlands Ward BC1007	Cllr. Ryan Cllr. Mrs Wright	10	10	0	7	£44,818.81	£7,694.59	£37,124.22
Hawes Side Ward BC1008	Cllr. D Coleman Cllr. Critchley	7	7	0	0	£34,145.90	£14,099.64	£20,046.26
Highfield Ward BC1009	Cllr. Mrs Henderson MBE Cllr. Hunter	5	5	0	0	£32,074.75	£4,734.10	£27,340.65
Ingthorpe Ward BC1010	Cllr. Cross Cllr. Rowson	3	3	0	0	£38,621.69	£12,731.06	£25,890.63
Layton Ward BC1011	Cllr. Mrs Benson Cllr. Mitchell	4	4	0	0	£15,822.52	£7,535.00	£8,287.52
Marton Ward BC1012	Cllr. Singleton Cllr. Elmes	5	5	0	0	£27,902.68	£8,202.73	£19,699.95
Norbreck Ward BC1013	Cllr. Callow Cllr. Mrs Callow	6	6	0	0	£15,220.91	£12,522.15	£2,698.76
Park Ward BC1014	Cllr. Campbell Cllr. Kirkland	5	5	0	0	£35,494.79	£8,562.44	£26,932.35
Squires Gate Ward BC1015	Cllr. Cox Cllr. Humphreys	4	4	0	0	£19,861.41	£9,079.15	£10,782.26
Stanley Ward BC1016	Cllr. Roberts Cllr. Stansfield	2	2	0	0	£41,566.00	£496.94	£41,069.06
Talbot Ward BC1017	Cllr. I Coleman Cllr. Smith	2	2	0	0	£32,503.85	£388.00	£32,115.85
Tyldesley Ward BC1018	Cllr. Collett Cllr. Matthews	4	4	0	0	£37,587.71	£3,106.72	£34,480.99
Victoria Ward BC1019	Cllr. Jackson Cllr. Owen	7	7	0	0	£31,458.31	£13,955.31	£17,503.00
Warbreck Ward BC1020	Cllr. Scott Cllr. Mrs Scott	4	4	0	0	£31,785.91	£5,003.00	£26,782.91
Waterloo Ward BC1021	Cllr. O'Hara Cllr. Robertson BEM	5	5	0	0	£30,680.00	£15,060.00	£15,620.00

Ward Totals	118	118	0	8	£632,083.62	£181,363.10	£450,720.52
Unallocated Budget	-	-	-	-	£-30,000.00	£0.00	£-30,000.00
Income Budget	-	-	-	-	£-45,000.00	£0.00	£-45,000.00
Area Ward Totals	118	118	0	8	£557,083.62	£181,363.10	£375,720.52

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Blackpool Council - Resources

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - OCT £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
RESOURCES						
NET EXPENDITURE						
PROCUREMENT & PROJECTS	144	(160)	267	107	(37)	-
BENEFITS	(949)	(2,012)	1,063	(949)	-	-
REVENUES & EXCHEQUER SERVICES	1,231	595	718	1,313	82	-
CUSTOMER FIRST	19	(307)	328	21	2	-
ICT SERVICES	322	(922)	1,241	319	(3)	-
ACCOUNTANCY	51	(479)	526	47	(4)	-
RISK SERVICES	73	(339)	435	96	23	-
PROPERTY SERVICES (Incl. INVESTMENT PORTFOLIO)	5,553	2,782	2,866	5,648	95	-
TOTALS	6,444	(842)	7,444	6,602	158	-

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for each individual service within Resources against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 7 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Procurement and Projects

The favourable variance of £37k is due to an over-achievement against current and prior years' savings targets in respect of staff savings and additional income.

Benefits

The Benefits Service is forecasting a break-even position on a gross budget of £3.8m. Whilst new claims processing times have recently increased due to staff vacancies, the overall processing time for new claims for Housing Benefit, new claims for Council Tax Reduction and changes in circumstances notifications is 19 days; this is within the current target of 21 days.

Revenues and Exchequer Services

Revenues and Exchequer Services are forecasting an overspend of £82k. This is in part due to a service re-structure in 2017/18 within the Revenues Service and a long-standing income pressure in Payroll. It is anticipated that a review of supplies and services and unbudgeted income receivable will reduce the overspend further.

Customer First

Customer First is forecasting an overspend of £2k on a gross budget of £1.1m.

ICT Services

ICT is forecasting an underspend of £3k on a gross budget of £4.4m.

Accountancy

Accountancy is forecasting an underspend of £4k on a gross budget of £1.8m.

Risk Services

Risk Services are forecasting a £23k budget pressure but additional income opportunities are continuously being pursued.

Property Services (incl. Investment Portfolio)

Property Services are forecasting an overspend of £95k. This projection is based on the current pace of property rationalisation and demolition delays to redundant properties. There is also a forecast pressure from rental income within the Central Business District until all units are filled and any rent-free periods lapse.

Summary of the revenue forecast

After 7 months of the financial year Resources are forecasting a £158k overspend. The Directorate continues to operate on the basis of not filling staff vacancies other than in exceptional circumstances.

Budget Holder - Mr S Thompson, Director of Resources

Blackpool Council – Places

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - OCT £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
	PLACES					
NET EXPENDITURE						
CULTURAL SERVICES	62	33	132	165	103	-
ECONOMIC DEVELOPMENT	236	138	98	236	-	-
GROWING PLACES	442	258	274	532	90	-
VISITOR ECONOMY	2,922	1,704	1,377	3,081	159	-
TOTALS	3.662	2.133	1.881	4.014	352	-

Commentary on the key issues:

Directorate Summary – basis

The Revenue summary (above) lists the outturn projection for each individual service within the Places Directorate against their respective, currently approved, revenue budget. The forecast outturn of £352k overspend is based upon actual financial performance for the first 7 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Cultural Services

This service is expecting a £103k overspend. This is due to income pressures in the Grundy Art Gallery.

Growing Places

This service is expecting a £90k overspend by the year-end. This is due to pressures in Planning. £20k of this pressure relates to the delay in Central Government agreeing the annual increase in planning fees, the rest is historic staffing pressure.

Visitor Economy

This service is expecting a £159k overspend by the year-end. The Illuminations service is forecasting an overspend of £30k due to the saving put forward regarding additional income from digital advertising which will not now happen in 2017/18. It is hoped that increased scheme and collection income may bring this overspend down by the year end. Visit Blackpool is also forecasting an overspend of £50k due to events expecting to come in over budget. Print Services are now not expecting to bring in as much income as forecast causing an overspend of £100k – a review is underway and it is hoped that this overspend can be brought down with cost savings. A saving of £21k is forecast in visitor services due to vacant posts.

Budget Holder – Mr A Cavill, Director of Place

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Blackpool Council – Strategic Leisure Assets

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - OCT £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
STRATEGIC LEISURE ASSETS						
NET EXPENDITURE						
STRATEGIC LEISURE ASSETS	(190)	(2,549)	3,237	688	878	-
TOTALS	(190)	(2,549)	3,237	688	878	-

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for the Service against its respective, currently approved, revenue budget. The forecast outturn is based upon actual financial performance for the first 7 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the head of service.

Key Issues

The Leisure Asset portfolio projected outturn for 2017/18 is currently £878k, taking the forecast cumulative deficit as at 2017/18 year-end to £6,307k. This position incorporates the increased debt financing costs associated with both the former Tower Lounge development and essential Tower steel structure renewal, together with increased marketing costs and revised income profile.

The Leisure Asset portfolio is currently forecast to break-even, in-year, during 2021/22.

In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves.

Budget Holder – Mr A Cavill, Director of Place

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Blackpool Council – Community and Environmental Services

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - OCT £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
COMMUNITY & ENVIRONMENTAL SERVICES						
NET EXPENDITURE						
BUSINESS SERVICES	446	482	(59)	423	(23)	-
LEISURE AND CATERING	3,134	2,652	569	3,221	87	-
PUBLIC PROTECTION	(23)	(1,186)	1,165	(21)	2	-
HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES	15,361	8,363	6,960	15,323	(38)	-
STREET CLEANSING AND WASTE	18,632	6,577	12,099	18,676	44	-
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	4,363	2,864	1,499	4,363	-	-
INTEGRATED TRANSPORT	670	1,388	(753)	635	(35)	-
TOTALS	42,583	21,140	21,480	42,620	37	-

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for each individual service within Community and Environmental Services against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 7 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Business Services

There is a £23k surplus due to additional funding taken from reserve to assist in funding pressures across the Directorate.

Leisure and Catering

There is a forecast pressure of £87k on income across the service. Catering Services faced a £135k pressure due to 5 schools leaving the service, which has had to be carefully managed through the budget management process. The service will be reconfigured to address the ongoing pressure from the loss of business.

Public Protection

There is a £2k pressure on Public Protection due to income.

Highways and Traffic Management Services

There is a £38k surplus due to additional scheme income.

Street Cleansing and Waste

Street Cleansing and Waste is £44k over budget due to pressures on disposal costs and income at the Household Waste Recycling Centre (HWRC).

The £856k PFI Grant is no longer available and is being considered along with Lancashire County Council in the review of the operation of the recycling plants, with the risk being covered against the specific Waste PFI reserve in 2017/18.

Integrated Transport

Vehicle Maintenance continues to make a small surplus following the RPI uplift.

Conclusion – Community and Environmental Services financial position

As at the end of month 7 the Community and Environmental Services Directorate is forecasting an overall overspend of £37k for the financial year to March 2018 as detailed above. The pressure due to the loss of the Waste PFI grant has been offset against reserves in 2017/18.

Budget Holder - Mr J Blackledge, Director of Community and Environmental Services

Blackpool Council - Adult Services

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - OCT £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
ADULT SERVICES						
BETTER CARE FUND POOLED BUDGET						
BLACKPOOL COUNCIL	17,774	9,444	8,169	17,613	(161)	-
BLACKPOOL CCG	6,974	4,068	2,906	6,974	-	-
TOTAL GROSS EXPENDITURE	24,748	13,512	11,075	24,587	(161)	-
BLACKPOOL COUNCIL - BCF GRANT	(7,385)	(4,308)	(3,077)	(7,385)	-	-
BLACKPOOL COUNCIL - CORE BUDGET	(1,353)	(789)	(564)	(1,353)	-	-
BLACKPOOL CCG	(16,010)	(9,339)	(6,671)	(16,010)	-	-
TOTAL CONTRIBUTIONS	(24,748)	(14,436)	(10,312)	(24,748)	-	-
CARRY FORWARD OF BETTER CARE FUND	-	-	161	161	161	-
BETTER CARE FUND POOLED BUDGET NET EXPENDITURE	-	(924)	924	-	-	-
NET EXPENDITURE						
BETTER CARE FUND	1,353	766	587	1,353	-	-
ADULT SOCIAL CARE	4,176	3,042	1,056	4,098	(78)	-
CARE & SUPPORT	3,726	2,595	1,136	3,731	5	-
COMMISSIONING & CONTRACTS TEAM	846	257	450	707	(139)	-
ADULT COMMISSIONING PLACEMENTS	37,492	18,360	18,884	37,244	(248)	-
ADULT SAFEGUARDING	657	(51)	653	602	(55)	-
TOTAL COUNCIL FUNDED SERVICES	48,250	24,969	22,766	47,735	(515)	-
TOTALS	48,250	24,045	23,690	47,735	(515)	-

Commentary on the key issues:

Directorate Summary – basis

The Revenue summary (above) lists the latest outturn projection for each individual service within the Adult Services Directorate against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 7 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Better Care Fund

The Better Care Fund (BCF) is a programme spanning both the NHS and local government which seeks to join-up health and care services, so that people can manage their own health and wellbeing, and live independently in their communities for as long as possible. A requirement of the programme is that Blackpool Council and Blackpool Clinical Commissioning Group (CCG) pool budgets via a section 75 agreement for these shared services. The value of the pooled budget has increased from £17.4m in 2016/17 to £24.7m in 2017/18 mainly as a result of the Improved Better Care Fund (iBCF) grant announced in the Spring 2017 budget.

Adult Commissioning Placements (Social Care Packages)

The Adult Commissioning Placements Budget is forecasting a £248k underspend as a result of releasing one-off income and unallocated accruals, offset by in-year planned slippage of the Housing Related Support savings target.

Commissioning & Contracts Team

Commissioning & Contracts is currently forecast to be £139k underspent on their staffing budget as a result of integrating the commissioning team with Blackpool CCG.

Care & Support

Care & Support is currently forecast to be overspent by £5k on a gross budget of £9m.

Adult Social Care

Adult Social Care is currently forecast to be £78k underspent due to vacant posts within the service.

Adult Safeguarding

The Adult Safeguarding Division is forecasting an underspend of £55k on their staffing budget due to the vacant Principal Social Worker Post.

Summary of the Adult Services financial position

As at the end of October 2017 the Adult Services Directorate is forecasting an overall underspend of £515k for the financial year to March 2018 on a gross budget of £73m.

Budget Holder – K Smith, Director of Adult Services

Blackpool Council – Children’s Services

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - OCT £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
CHILDREN'S SERVICES						
NET EXPENDITURE						
LOCAL SCHOOLS BUDGET - ISB	19,372	12,623	6,749	19,372	-	-
LOCAL SCHOOLS BUDGET - NON DELEGATED	370	262	108	370	-	-
EDUCATION	22,658	11,321	12,329	23,650	992	-
EARLY HELP FOR CHILDREN AND FAMILIES	50	59	(17)	42	(8)	-
BUSINESS SUPPORT AND RESOURCES	675	346	312	658	(17)	-
DEDICATED SCHOOL GRANT	(43,951)	(26,653)	(17,667)	(44,320)	(369)	-
CARRY FORWARD OF DSG UNDER/(OVER) SPEND	(174)	-	(772)	(772)	(598)	-
TOTAL DSG FUNDED SERVICES	(1,000)	(2,042)	1,042	(1,000)	-	-
CHILDREN'S SERVICES DEPRECIATION	2,011	1,173	838	2,011	-	-
EDUCATION	2,748	750	2,111	2,861	113	-
EARLY HELP FOR CHILDREN AND FAMILIES	4,758	849	3,698	4,547	(211)	-
CHILDREN'S SOCIAL CARE	28,016	18,451	14,185	32,636	4,620	-
BUSINESS SUPPORT AND RESOURCES	1,485	803	640	1,443	(42)	-
LOCAL SERVICES SUPPORT GRANT	-	(11)	(7)	(18)	(18)	-
EDUCATION SERVICES GRANT	(509)	(324)	-	(324)	185	-
TOTAL COUNCIL FUNDED SERVICES	38,509	21,691	21,465	43,156	4,647	-
TOTALS	37,509	19,649	22,507	42,156	4,647	-

Commentary on the key issues:

Directorate Summary – basis

The Revenue summary (above) lists the latest outturn projection for each individual service within the Children’s Services Directorate against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 7 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Children’s Social Care

Children’s Social Care is forecasting an overspend of £4.62m, primarily due to a significant increase in the numbers of Looked After Children (LAC) since budgets were set. At this point, numbers were around 500, which still represented the highest LAC per 10,000 population nationally. However, numbers continued to rise and had reached 529 by 31st March 2017, increasing to an all-time high of 549 by the end of May 2017. Since then numbers had been reducing month on month with this trend included in financial forecasts to March 2018. However, demand and complexity of cases have increased in October which worsened the position by £441k. Furthermore, early November data indicated this was set to continue, therefore savings in reducing LAC of £139k have also been removed.

A number of solutions to try and mitigate the cost pressures around LAC are being implemented. A procedure has been introduced whereby all new admissions into care must be approved by the Senior Service Manager and, in those cases where the child is 12 years or over, by the Director of Children’s Services.

In addition, a new Commissioning role has been created, the purpose of which will be to scrutinise and challenge the cost of the most expensive external placements, and review the options for stepping children down into more affordable provision. This post was appointed to during August 2017.

The Independent Placement Overview Panel now meets on a weekly basis, and an additional Panel has been introduced for the short-term to review placements for LAC who are 16 years or over. As a result of this, it is anticipated that a number of children will successfully step down from residential settings to supported accommodation placements, which will create net savings for the current year across placement budgets in excess of £600k. These savings are assumed within the current forecast.

Other developments in the service include the recent introduction of an 'edge of care' model through the reconfiguration of Argosy children's home. Blackpool Young People's Service (previously known as the Vulnerable Adolescent Hub) will enable services to work more effectively with young people to prevent the need for higher level service interventions. The PAUSE project, which seeks to reduce multiple removals of children at birth from families, is in the implementation stage, and should ultimately help to reduce the number of new-born admissions into the care system.

Dedicated Schools Grant Funded Services

The Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved through the Individual School Budget (ISB), together with centrally-retained pupil-related services as listed in the revenue summary. Any under or overspends against services funded by the DSG will be carried forward to 2018/19 and, in the case of overspends, become the first call on the grant in that year.

Education

The overspend in the Education division predominantly relates to the Special Educational Needs (SEN) Transport service, and is partly due to demand pressures and also due to the savings target that has been applied in the current year but is not forecast to be achieved.

Early Help for Children and Families

The underspend in the Early Help division is primarily due to vacancy savings across various teams.

Education Services Grant

The Education Services Grant (ESG), which historically has supported a number of services within the directorate, will cease with effect from September 2017. The gap in 2017/18 is partly covered by a transitional grant and the charging of retained education functions to the Dedicated Schools Grant (DSG), however, there is a remaining pressure of £185k in the current year, rising to £283k in 2018/19.

Summary of the Children's Services financial position

As at the end of October 2017 the Children's Services Directorate is forecasting an overspend of £4.647m for the financial year to March 2018.

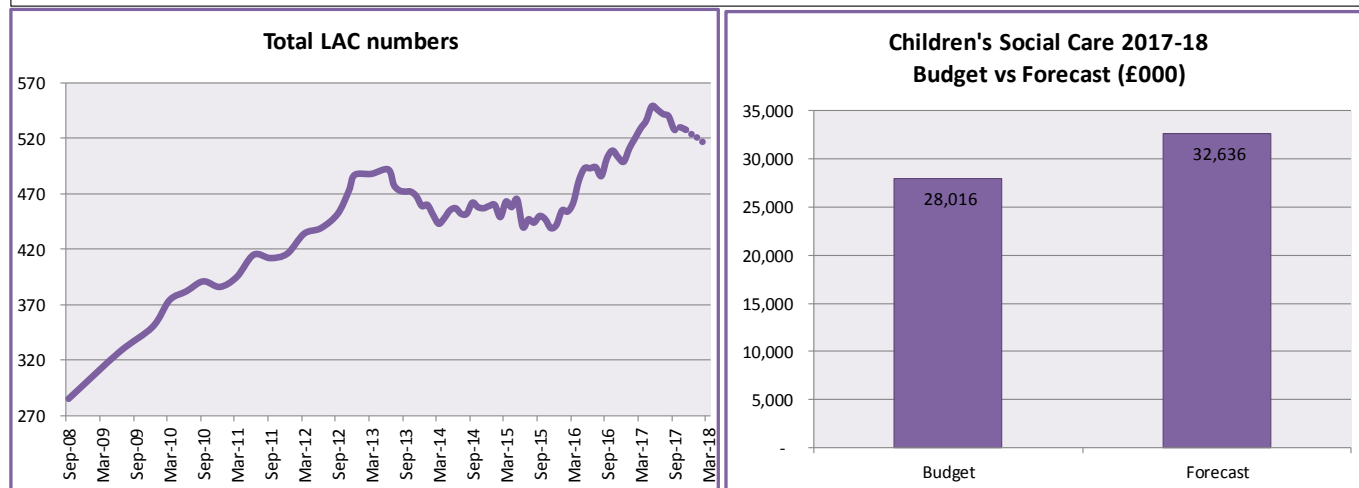
Budget Holder – Mrs D Booth, Director of Children's Services

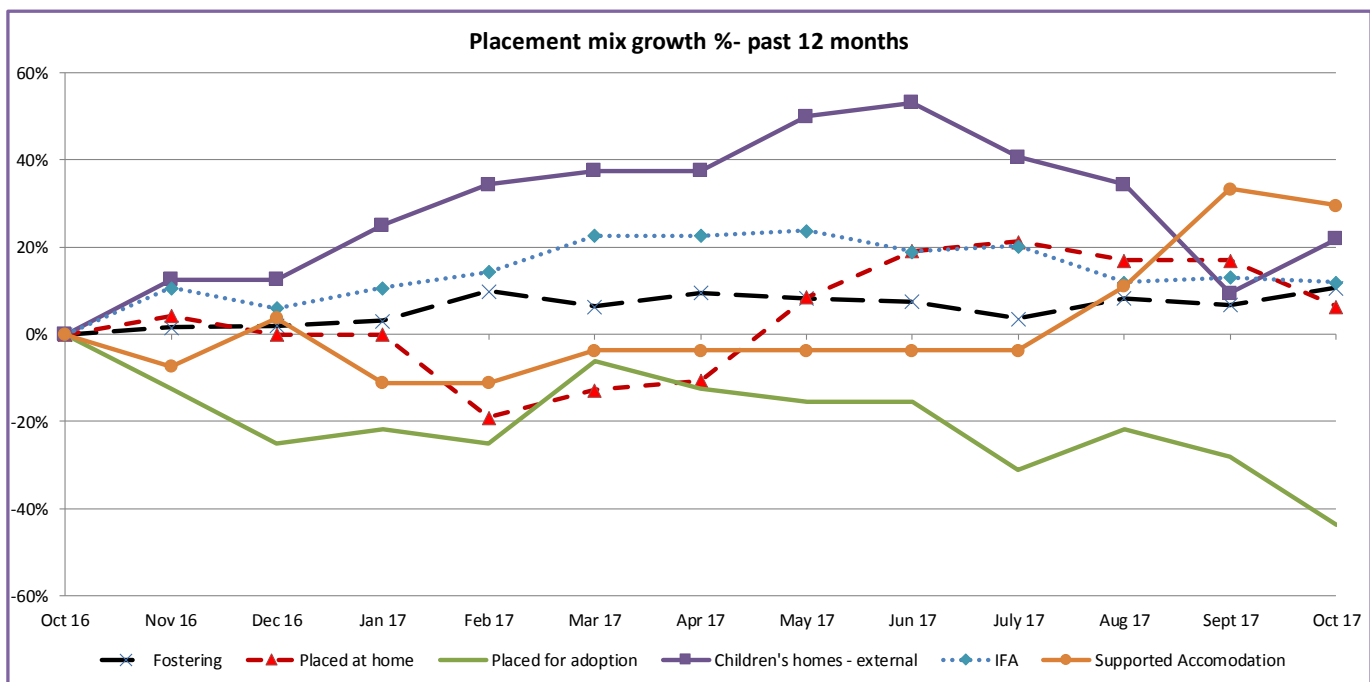
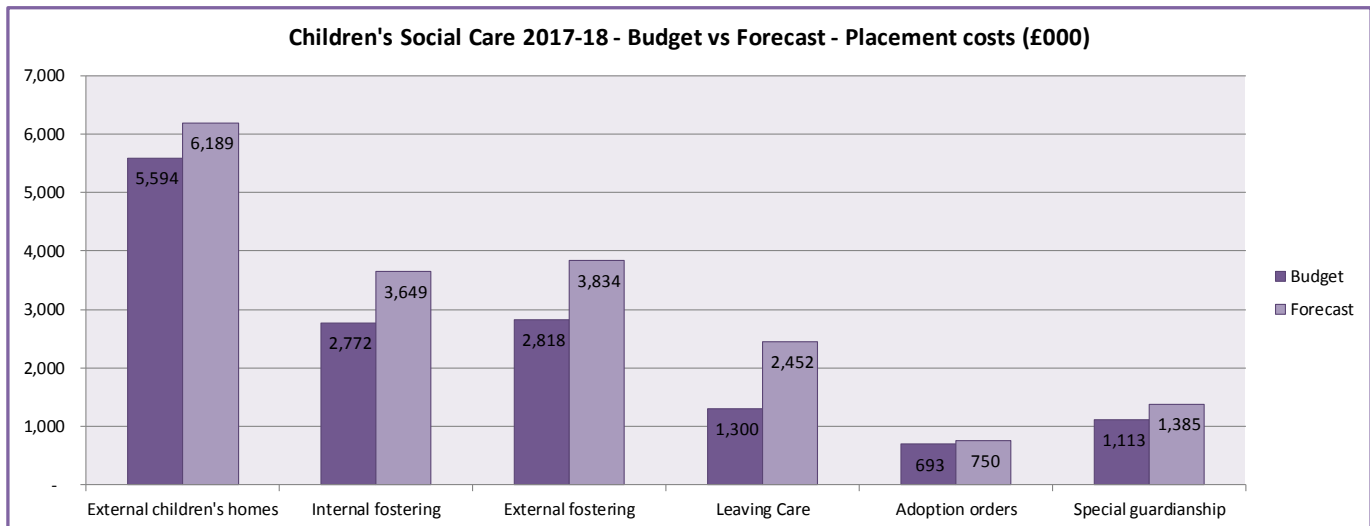
Children's Social Care Trends

Date	External Placements Projection						Supported Accomodation projection			Internal Fostering Projection			Total LAC Numbers
	Fostering			Residential									No.
	FTE	£000's	£ per placement	FTE	£000's	£ per placement	FTE	£000's	£ per placement	FTE	£000's	£ per placement	
Dec-08	8.67	411	47,453	27.50	2,624	95,423	no data	no data	no data	no data	no data	no data	285
Mar-09	8.77	403	45,979	28.07	2,772	98,747	no data	no data	no data	208.91	2,510	12,015	323
Jul-09	12.10	466	38,549	40.85	4,290	105,007	no data	no data	no data	no data	no data	no data	334
Mar-10	13.35	513	38,445	39.02	4,295	110,083	no data	no data	no data	263.88	2,889	10,946	374
Jun-10	20.43	765	37,428	34.20	3,473	101,534	no data	no data	no data	304.83	3,357	11,012	382
Mar-11	22.69	860	37,912	36.73	3,536	96,272	no data	no data	no data	303.23	3,329	10,977	395
Jun-11	29.54	1,108	37,508	33.62	3,430	102,023	no data	no data	no data	303.23	3,329	10,977	395
Sep-11	30.35	1,129	37,191	33.90	3,457	101,982	no data	no data	no data	316.95	3,527	11,128	412
Dec-11	31.91	1,184	37,118	35.16	3,580	101,808	no data	no data	no data	312.85	3,496	11,175	416
Mar-12	32.68	1,223	37,424	34.27	3,488	101,780	no data	no data	no data	315.07	3,507	11,131	434
Jun-12	49.27	1,816	36,858	36.47	3,710	101,727	no data	no data	no data	296.18	3,480	11,750	439
Sep-12	53.37	1,903	35,657	36.70	4,264	116,185	no data	no data	no data	290.42	3,345	11,518	452
Dec-12	55.80	1,987	35,611	38.08	4,498	118,121	no data	no data	no data	290.55	3,372	11,606	487
Mar-13	57.36	2,028	35,355	38.89	4,645	119,447	no data	no data	no data	291.27	3,377	11,594	488
Jun-13	71.93	2,604	36,202	30.01	3,349	111,596	no data	no data	no data	298.00	3,542	11,887	492
Sep-13	70.51	2,515	35,667	29.05	3,240	111,523	no data	no data	no data	293.58	3,496	11,908	472
Dec-13	68.22	2,494	36,560	29.02	3,398	117,073	no data	no data	no data	292.11	3,455	11,828	459
Mar-14	72.82	2,480	34,058	29.76	3,525	118,473	no data	no data	no data	295.49	3,474	11,757	443
Jun-14	70.35	2,527	35,928	24.74	2,537	102,561	no data	no data	no data	266.65	3,422	12,833	457
Sep-14	69.41	2,614	37,655	23.09	2,799	121,210	no data	no data	no data	258.39	3,248	12,570	462
Dec-14	68.73	2,664	38,760	23.09	2,870	124,281	no data	no data	no data	265.56	3,313	12,474	459
Mar-15	71.13	2,856	40,155	23.23	2,993	128,868	no data	no data	no data	262.93	3,253	12,374	463
Jun-15	71.30	2,896	40,625	22.02	3,254	147,777	no data	no data	no data	250.74	3,144	12,541	440
Sep-15	71.48	2,862	40,040	26.39	3,772	142,934	no data	no data	no data	251.13	3,151	12,549	450
Dec-15	71.41	2,945	41,243	26.60	3,862	145,196	no data	no data	no data	250.66	3,115	12,428	442
Mar-16	72.39	3,056	42,215	27.09	3,958	146,120	no data	no data	no data	250.97	3,125	12,453	462
Jun-16	73.79	3,110	42,145	25.62	4,025	157,136	18.39	710	38,608	256.45	3,239	12,630	493
Sep-16	75.24	3,216	42,750	31.40	5,337	169,996	22.67	938	41,376	255.78	3,245	12,688	502
Dec-16	78.60	3,383	43,038	34.41	6,055	175,954	27.39	1,124	41,037	258.78	3,327	12,857	499
Mar-17	80.88	3,519	43,502	35.35	6,352	179,669	30.13	1,278	42,416	263.33	3,390	12,872	529
Apr-17	96.25	3,806	39,544	42.68	7,111	166,601	22.62	1,267	56,027	274.84	3,520	12,806	536
May-17	94.73	3,805	40,164	45.38	7,010	154,472	24.21	1,342	55,436	276.52	3,589	12,979	549
Jun-17	95.87	3,924	40,933	42.55	6,445	151,450	23.99	1,462	60,946	272.43	3,603	13,227	546
Jul-17	98.28	3,998	40,678	38.87	6,165	158,604	28.62	1,781	62,229	272.89	3,613	13,241	542
Aug-17	93.01	3,819	41,062	37.47	5,904	157,588	30.81	1,779	57,741	275.33	3,642	13,229	540
Sep-17	92.89	3,808	40,991	36.90	5,959	161,487	33.48	1,939	57,928	272.60	3,602	13,213	528
Oct-17	93.32	3,834	41,089	38.17	6,189	162,156	32.52	1,917	58,950	276.98	3,649	13,174	530

Note:

The variance between the current total number of Looked After Children (530) and the total internal fostering and external placement numbers (441 FTE) is children with care orders, adoption placements etc. They are still classed as LAC but do not incur any commissioned costs.





Blackpool Council – Public Health

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD
	2017/18					
	ADJUSTED CASH LIMITED BUDGET	EXPENDITURE APR - OCT	PROJECTED SPEND	FORECAST OUTTURN	F/CAST FULL YEAR VAR. (UNDER) / OVER	
	£000	£000	£000	£000	£000	
PUBLIC HEALTH						
NET EXPENDITURE						
MANAGEMENT AND OVERHEADS	1,386	1,057	329	1,386	-	-
NHS HEALTH CHECKS - MANDATED	145	30	115	145	-	-
CHILDREN (5-19) - PUBLIC HEALTH PROGRAMMES	600	600	-	600	-	-
CHILDREN'S 0-5 SERVICES	2,500	2,355	145	2,500	-	-
TOBACCO CONTROL	694	177	517	694	-	-
MENTAL HEALTH AND WELLBEING	91	5	86	91	-	-
SEXUAL HEALTH SERVICES - MANDATED	2,216	1,777	439	2,216	-	-
SUBSTANCE MISUSE (DRUGS AND ALCOHOL)	3,124	1,869	1,255	3,124	-	-
HEALTHY WEIGHT/WEIGHT MANAGEMENT	2,628	1,444	1,184	2,628	-	-
MISCELLANEOUS PUBLIC HEALTH SERVICES	5,553	5,067	486	5,553	-	-
GRANT	(18,914)	(14,186)	(4,728)	(18,914)	-	-
TOTALS	23	195	(172)	23	-	-

Commentary on the key issues:

Directorate Summary – basis

The Revenue summary (above) lists the latest outturn projection for each individual scheme against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 7 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the service leads.

Public Health Grant

The Public Health Grant is a central government grant which is ring-fenced until March 2018.

The grant conditions require quarterly financial reporting of spend against a prescribed set of headings and spend of the grant must link explicitly to the Health and Wellbeing Strategy, Public Health Outcomes Framework and Joint Strategic Needs Assessment.

Payment by Results (PbR)/ Activity-based Commissioning

A number of Public Health schemes' payments are linked to activity. The aim of Payment by Results (PbR) is to provide a transparent, rules-based system for payment. It rewards outputs, outcomes and supports patient choice and diversity. Payment will be linked to activity. This does, however, raise a number of challenges when determining accurate budgetary spend/forecast spend.

Summary of the Public Health Directorate financial position

As at the end of October 2017, the Public Health Directorate is forecasting an overall spend of the full grant, £18,914,000, for the financial year to March 2018.

Budget Holder – Dr Arif Rajpura, Director of Public Health

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Blackpool Council – Budgets Outside the Cash Limit

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - OCT £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
BUDGETS OUTSIDE THE CASH LIMIT						
NET EXPENDITURE						
TREASURY MANAGEMENT	10,371	6,351	4,536	10,887	516	-
PARKING SERVICES	(4,095)	(2,137)	(1,414)	(3,551)	544	-
CORPORATE SUBSCRIPTIONS	191	111	80	191	-	-
HOUSING BENEFITS	2,027	1,185	842	2,027	-	-
COUNCIL TAX & NNDR COST OF COLLECTION	304	173	131	304	-	-
SUBSIDIARY COMPANIES	(997)	67	(1,198)	(1,131)	(134)	-
LAND CHARGES	(52)	(49)	(3)	(52)	-	-
CONCESSIONARY FARES	4,263	919	3,414	4,333	70	-
EMPLOYERS PREVIOUS YEARS' PENSION LIABILITY	2,890	1,685	1,205	2,890	-	-
NEW HOMES BONUS	(790)	(736)	(54)	(790)	-	-
TOTALS	14,112	7,569	7,539	15,108	996	-

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the latest outturn projection for each individual service categorised as falling 'outside the cash limit' and thereby exempt from the cash limited budget regime. Forecast outturns are based upon actual financial performance for the first 7 months of 2017/18 together with predictions of performance, anticipated pressures and savings in the remainder of the financial year, which have been agreed by each designated budget manager.

Treasury Management

Treasury Management is forecasting an overspend of £516k. The Council is currently using temporary borrowing to finance Prudentially-funded capital expenditure. While temporary investment rates and temporary borrowing rates are low the treasury team is delaying taking any new long-term borrowing to fund planned capital expenditure. The resultant saving of £1,200k currently partially offsets the Business Loans Fund which has a savings target of £1,800k.

Parking Services

This service is forecasting a pressure of £544k, this pressure is mainly due to the delay in implementing 'on-street parking' schemes, loss of parking spaces and prudential borrowing costs. As at Week 33 (w/e 12th November) parking income is at £4.388m with patronage at 986,414. Car park patronage is down by 20,903, however income is up by £214,491 on 2016/17. On-Street Pay and Display is down on patronage by 15,545, however income is up by £3,070.

Subsidiary Companies

This service is now forecasting a favourable variance of £134k. This is due to the reducing balance payback of prudentially-borrowed schemes and savings on the cost of historic pension payments.

Concessionary Fares

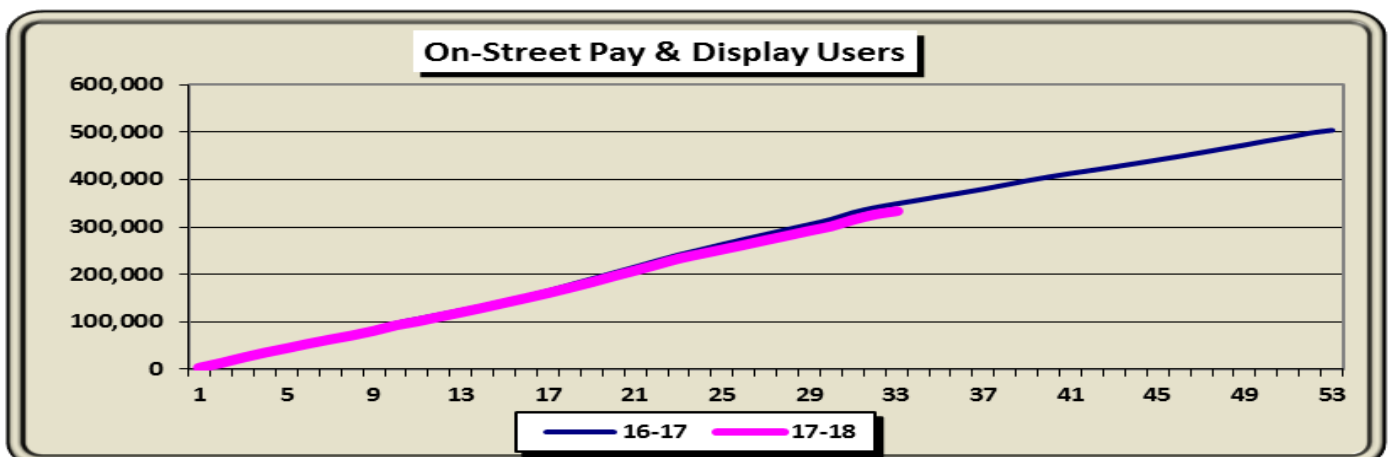
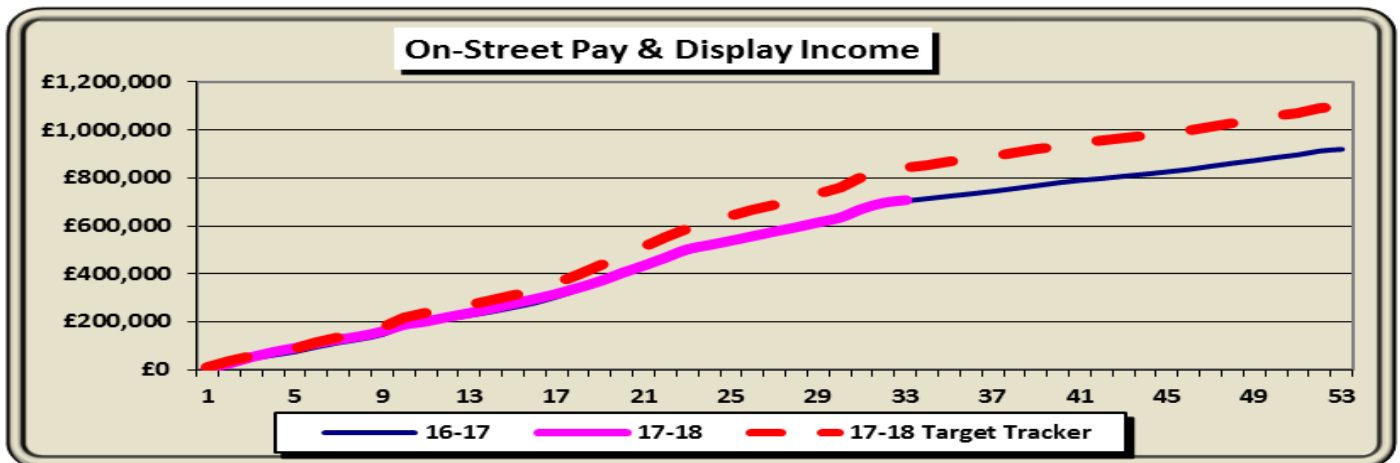
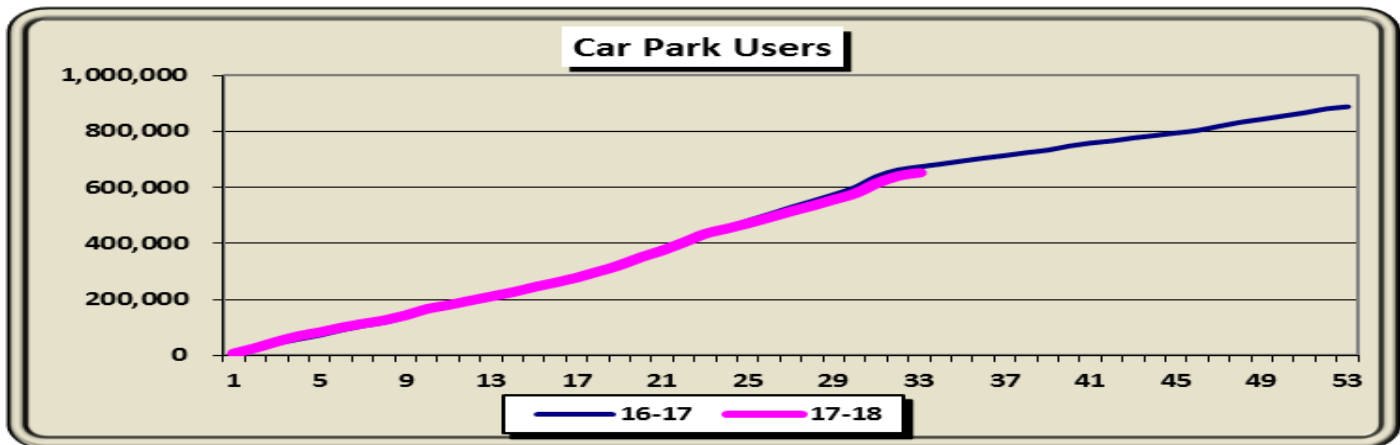
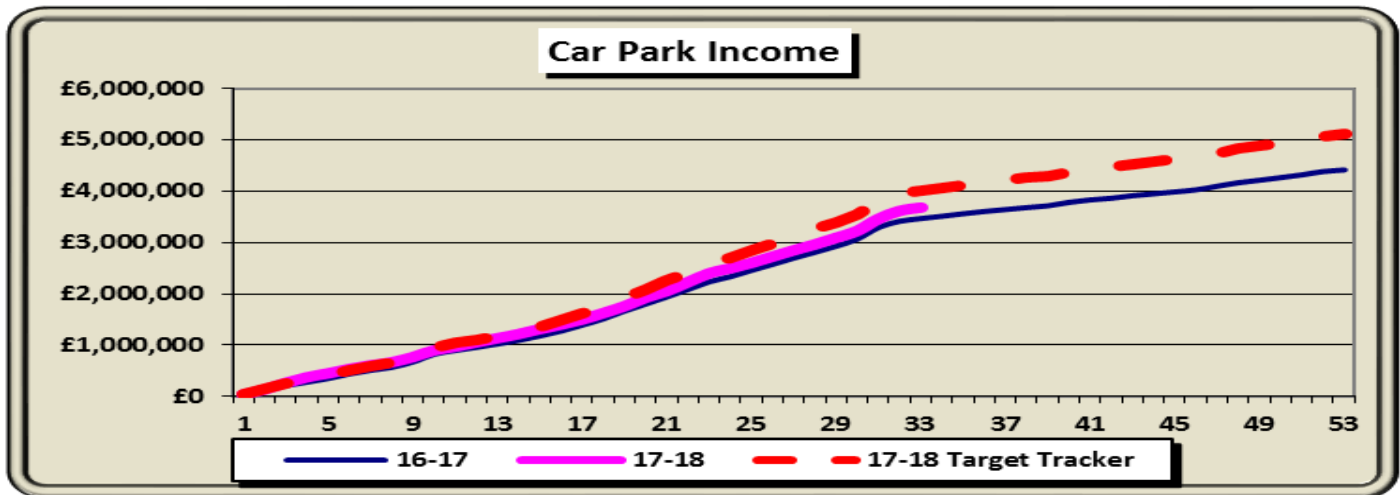
This service is forecasting a pressure of £70k which relates to a forecast increase in bus and tram patronage.

Land Charges

This service is forecasting a break-even position for 2017/18.

Summary of the revenue forecasts

After 7 months of the financial year, the Budgets Outside the Cash Limit services are forecasting a £996k overspend.

Car Parking Trends

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**2017/18 CAPITAL MONITORING
MONTH 7**

	Total Scheme Budget	Spend as at 31/3/17	Budget Brought Forward 2016/17	Capital Programme 2017/18 as approved by Exec.	Total Available Budget 2017/18	Spend to Date April -Oct	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Resources									
Property and Asset Management									
Central Business District Phase 1	40,432	37,810	2,622	-	2,622	310	-	-	
Office Accommodation Strategy	1,408	1,408	-	-	-	-	-	-	
CBD Phase 2 - Hotel	24,500	133	1,488	3,500	4,988	842	410	-	
- Wilkinson's	6,300	6,279	21	-	21	-	-	-	
BHS Acquisition	6,500	-	-	6,500	6,500	19	6,481	-	
Syndicate	1,600	1,716	(116)	-	(116)	(7)	-	-	
ICT Refresh	1,650	850	-	800	800	144	656	-	
Clifton Street Redevelopment	776	776	-	-	-	(18)	-	-	
CLC Remodeling scheme	859	21	838	-	838	182	656	-	
Municipal Building Works	1,095	870	225	-	225	1,071	-	-	
Other Resources Schemes	1,192	697	13	486	499	48	451	-	
Total Resources	86,312	50,560	5,091	11,286	16,377	2,591	8,654	-	
Director Responsible for Adult Services									
Support to Vulnerable Adults - Grants	4,188	2,637	66	1,485	1,551	562	989	-	
Other Adult Services Schemes	4,203	2,453	1,310	440	1,750	74	1,676	-	
Total Adult Services	8,391	5,090	1,376	1,925	3,301	636	2,665	-	

**2017/18 CAPITAL MONITORING
MONTH 7**

	Total Scheme Budget	Spend as at 31/3/17	Budget Brought Forward 2016/17	Capital Programme 2017/18 as approved by Exec.	Total Available Budget 2017/18	Spend to Date April -Oct	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Community and Environmental Services									
Anchorsholme Seawall	27,515	24,761	2,753	-	2,753	-	1,000	-	
Coastal Protection Studies	1,463	1,289	174	-	174	81	93	-	
Marton Mere Pumping Station & Spillway	505	462	43	-	43	-	43	-	
Marton Mere HLF	360	296	63	-	63	29	34	-	
Transport									
Blackpool/Fleetwood Tramway	99,990	95,638	4,353	-	4,353	2,077	2,276	-	
Sintropher	1,903	2,780	(876)	-	(876)	-	-	-	
Bridges	11,365	6,021	635	3,511	4,146	600	3,546	-	
Total Community and Environmental Services	143,101	131,247	7,145	3,511	10,656	2,787	6,992	-	

**2017/18 CAPITAL MONITORING
MONTH 7**

	Total Scheme Budget	Spend as at 31/3/17	Budget Brought Forward 2016/17	Capital Programme 2017/18 as approved by Exec.	Total Available Budget 2017/18	Spend to Date April -Oct	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Place									
Housing									
Foxhall Village	12,500	10,892	1,608	-	1,608	687	921	-	
Work towards Decent Homes Standard	4,263	-	-	4,263	4,263	1,620	2,643	-	
Queens Park Redevelopment Ph2	12,202	5,365	-	5,251	5,251	2,750	2,501	-	
Other	96	68	27	-	27	-	27	-	
Others									
College Relocation/Illumination Depot	12,905	13,924	(1,119)	100	(1,019)	-	-	-	
Leisure Assets	62,099	61,409	40	650	690	-	690	-	
Conference Centre	26,600	-	-	8,000	8,000	-	8,000	-	
Leopold Grove	557	357	200	-	200	136	64	-	
Spanish Hall roof & façade	1,995	20	100	1,875	1,975	89	1,886	-	
Airport Acquisition	4,500	-	-	4,500	4,500	4,291	209	-	
Airport Marr Land	595	-	-	595	595	595	-	-	
Other	875	-	12	863	875	68	-	-	
Transport									
Local Transport Plan 2015/16	1,730	1,545	185	-	185	185	-	-	
Local Transport Plan Project 30 2015/16	826	826	-	-	-	-	-	-	
Local Transport Plan 2016/17	860	643	217	-	217	217	-	-	
Local Transport Plan Project 30 2016/17	583	583	-	-	-	-	-	-	
Local Transport Plan Quality Corridor 2016/17	82	82	-	-	-	-	-	-	
Local Transport Plan ITM 2016/17	165	-	165	-	165	165	-	-	
Local Transport Plan 2017/18	1,066	-	-	1,066	1,066	309	757	-	
Local Transport Plan Project 30 2017/18	523	-	-	523	523	-	523	-	
Local Transport Plan Quality Corridor 2017/18	200	-	-	200	200	-	200	-	
Quality Corridor	6,600	603	-	1,779	1,779	425	1,354	-	
Intelligent Traffic Management	1,510	-	-	1,510	1,510	798	712	-	
Total Place	153,332	96,317	1,435	31,175	32,610	12,335	20,487	-	

**2017/18 CAPITAL MONITORING
MONTH 7**

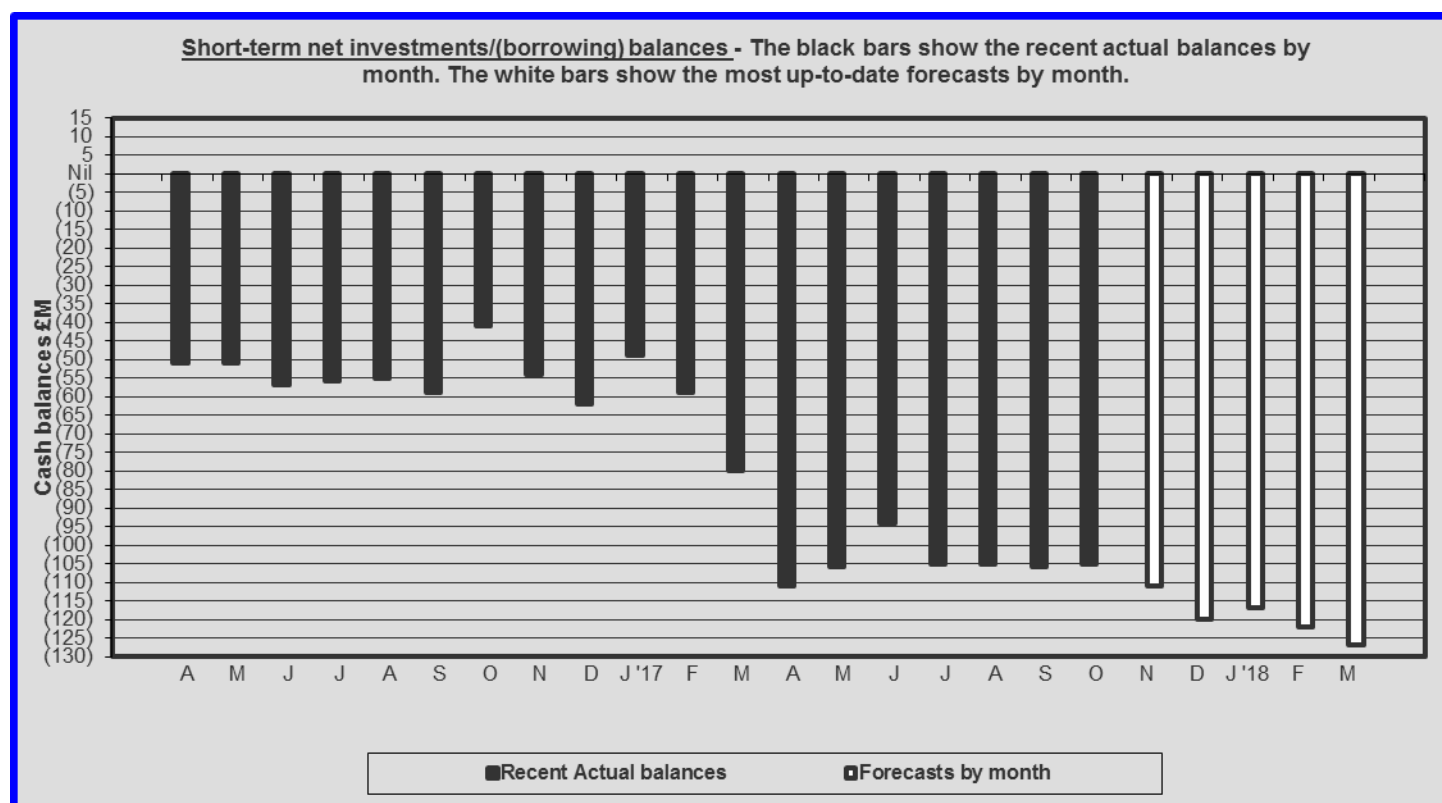
	Total Scheme Budget	Spend as at 31/3/17	Budget Brought Forward 2016/17	Capital Programme 2017/18 as approved by Exec.	Total Available Budget 2017/18	Spend to Date April -Oct	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Children's Services									
Devolved Capital to Schools	360	141	129	90	219	3	216	-	
Christ The King	5,160	5,117	(917)	960	43	-	-	-	
Westbury Feasibility Plan	555	541	14	-	14	-	-	-	
Woodlands Development Scheme	1,500	86	1,414	-	1,414	1,045	369	-	
Demolition Aspire	390	228	162	-	162	163	-	-	
Basic Need	3,238	260	2,177	801	2,978	14	-	-	
Condition	696	72	196	428	624	77	447	-	
Early Years	362	49	313	-	313	313	-	-	
Other Children's Schemes	643	528	79	35	114	12	102	-	
Total Children's Services	12,904	7,022	3,567	2,314	5,881	1,627	1,134	-	
CAPITAL TOTAL	404,040	290,236	18,614	50,211	68,825	19,976	39,932	-	

Blackpool Council

Cash summary - budget, actual and forecast:

CASH FLOW - SUMMARY - 17/18							
FULL YEAR CASH FLOW ORIGINAL BUDGET (*)	APR-OCT CASH FLOW ORIGINAL BUDGET (*)	APR-OCT CASH FLOW ACTUAL	NOV - MAR CASH FLOW FORECAST	(*) THE CASH FLOW BUDGET IS CONSISTENT WITH THE REVENUE BUDGET AND THE CAPITAL PROGRAMME IN TOTAL. THE BUDGETED CASH FLOW PHASING IS BASED ON DETAILED EXPECTATIONS AND PAST EXPERIENCE	APR - OCT MORE / (LESS) CASH ACTUAL vs ORIGINAL BUDGET	NOV - MAR MORE / (LESS) CASH FORECAST vs ORIGINAL BUDGET	FULL YEAR MORE / (LESS) AS NOW FORECAST vs ORIGINAL BUDGET
£M	£M	£M	£M		£M	£M	£M
75	44	43	31	RECEIPTS	(1)	-	(1)
105	67	56	35	Housing Benefit & Subsidy	(11)	(3)	(14)
12	7	8	5	Council tax and NNDR	1	-	1
27	16	20	10	VAT	4	(1)	3
87	54	66	31	RSG & BRR	12	(2)	10
98	57	71	40	Other Grants	14	(1)	13
3	3	277	14	Other Income	274	14	288
9	9	327	25	Money Market Transactions Received	318	25	343
				Receipt of Loans			
416	257	868	191	RECEIPTS - NORMAL ACTIVITIES	611	32	643
9	5	5	4	PAYMENTS	-	-	-
225	132	162	95	Police & Fire	(30)	(2)	(32)
-	-	-	-	General Creditors	-	-	-
104	61	92	39	RSG & BRR	(31)	4	(27)
68	40	37	29	Salaries & wages	3	(1)	2
90	90	570	113	Housing Benefits	(480)	(113)	(593)
				Money Market Transactions Paid Out			
496	328	866	280	PAYMENTS - NORMAL ACTIVITIES	(538)	(112)	(650)
(80)	(71)	2	(89)	NET CASH FLOW IN/(OUT)	73	(80)	(7)
A	B	C	D		= C less B	= D less (A-B)	

Cash - short-term net investments/(borrowing) balances:



Commentary on Cash Movements during the year:

The summary on the previous page provides a comparison of the actual cash receipts and payments compared to the forecasted cash receipts and payments.

During the first 7 months of the year, the Council's net cashflow has resulted in fluctuations in short-term net investment/borrowing balances. However, overall temporary borrowing has increased since 31st March 2017 mainly due to a £36.7m up-front payment to the Lancashire County Pension Fund. The Council is currently using temporary borrowing to finance Prudentially-funded capital expenditure. While temporary investment rates and temporary borrowing rates are low the Treasury team is delaying taking any new long-term borrowing to fund planned capital expenditure. As a result the delay in taking new long-term borrowing means that interest charges are lower than expected. In contrast, the take-up of loans from the recently expanded Business Loans Fund is slower than anticipated and this means that an adverse variance is currently forecast for 2017/18.

The chart of actual and forecast month-end balances shows temporary investment and borrowing levels throughout the year. The forecast shows the level of borrowing that may be required to cover planned capital expenditure up to 31st March 2018.

Blackpool Council

Balance Sheet / Working capital:

BALANCE SHEET 2017/2018				
LAST Y/END		CURRENT	CHANGE	NEXT Y/END
31 Mar 17		31 Oct 17	Movement since	31 Mar 18
Actual		Actual	31 Mar 17	Forecast
£000s		£000s	£000s	£000s
777,280	Property, Plant and Equipment	797,256	19,976	800,358
32	Intangible Assets	32	-	-
36,436	Long-term Assets	51,470	15,034	65,534
	Current Assets			
41,583	Debtors	42,756	1,173	66,000
479	Inventories	432	(47)	475
9,878	Cash and cash equivalents	10,506	628	9,500
865,688	Total Assets	902,452	36,764	941,867
	Current Liabilities			
(91,697)	Borrowing Repayable within 12 months	(107,000)	(15,303)	(100,000)
(55,720)	Creditors	(54,980)	740	(52,000)
	Long-term Liabilities			
(84,701)	Borrowing Repayable in excess of 12 months	(92,469)	(7,768)	(94,700)
(16,073)	Capital Grants in Advance	(16,073)	-	(14,000)
(12,718)	Provisions	(13,831)	(1,113)	(14,000)
(365,166)	Other Long Term Liabilities	(365,166)	-	(364,300)
239,613	Total Assets less Liabilities	252,933	13,320	302,867
	Usable Reserves			
(58,846)	Usable Reserves	(56,984)	1,862	(52,640)
(180,767)	Unusable Reserves	(195,949)	(15,182)	(250,227)
(239,613)	Total Reserves	(252,933)	(13,320)	(302,867)

Commentary on the key issues:

In order to provide a complete picture of the Council's financial performance, the above table provides a snapshot of the General Fund balance sheet as at the end of month 7. The key areas of focus are any significant movements in debtors, cash and cash equivalents, bank overdraft and creditors as these impact upon the Council's performance in the critical areas of debt recovery, treasury management and Public Sector Payment Policy.

The balance sheet has been prepared under International Financial Reporting Standards (IFRSs). Temporary investments are included within cash and cash equivalents along with bank balance and cash in hand. Usable reserves include unallocated General Fund reserves and earmarked revenue reserves. Unusable reserves are those that the Council is not able to use to provide services. This category includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets were sold.

Over the 7-month period, there has been an increase in short-term borrowing of £15.3m and an increase in long-term borrowing of £7.8m, which in the main reflects borrowing in advance at low interest rates to fund the capital programme (£20m) and to fund the increase in long-term assets (£15m). The increase in long-term assets is due to the purchase of shares in Blackpool Airport and an increase in business loans granted. The movement in debtors and creditors reflects seasonal activity.

Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Steve Thompson, Director of Resources
Date of Meeting	13 December 2017

REPORTING THE USE OF EXTERNAL CONSULTANTS 2016/2017

1.0 Purpose of the report:

- 1.1 To consider the annual report detailing consultancy spend across all Council services during the 2016/2017 financial year.

2.0 Recommendation(s):

- 2.1 To note the annual spend paid to external consultants during 2016/2017.

3.0 Reasons for recommendation(s):

- 3.1 To provide a level of understanding of third-party spend paid to external consultants during 2016/2017.

- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

- 3.2b Is the recommendation in accordance with the Council's approved budget? Yes

- 3.3 Other alternative options to be considered:

The report is for information only.

4.0 Council Priority:

- 4.1 The relevant Council Priority is organisational resilience.

5.0 Background Information

5.1 At its meeting on 15 December 2016, the Tourism, Economy and Resources Scrutiny Committee confirmed its approval to a revised approach for the reporting of consultancy spending. This annual report sets out details of payments made to external consultants across the whole Council in 2016/2017 relating to both business and technical services.

5.2 The report indicates that a total of £2.3m was spent across the whole Council on external consultants during 2016/2017. A detailed analysis is provided at Appendix 7(a).

Does the information submitted include any exempt information?

No

List of Appendices:

Appendix 7(a) – External Consultants Spend Analysis 2016/2017

6.0 Legal considerations:

6.1 All Council expenditure over £250 is already published as part of Transparency Code requirements and therefore the provision of the data in this format should not breach any data protection requirements.

7.0 Human Resources considerations:

7.1 None

8.0 Equalities considerations:

8.1 None

9.0 Financial considerations:

9.1 The consultancy spend was contained within the 2016/2017 approved budget and in some cases subject to external grant funding.

10.0 Risk management considerations:

10.1 Due to limited resources and capacity the Council would be unable to fulfil all of its statutory requirements and deliver its capital programme without the advice and support from external consultants.

10.2 The use of consultants is critical to some projects in a number of ways; taking the Museum and the Tramway Extension as examples. In both cases the funding we have received from external funding agencies requires us to appoint certain experts to ensure the security of the funding, experts that we do not have on the staff of the Council nor would it be sensible for to retain. These may be specialists that are recommended by the funders or have very specific skills such as a Heritage Architect or Heritage Structural Engineer. If these experts were employed by the Council on the payroll we would make little use of them for the majority of time they were employed and their relative cost would be very high due to their “downtime”. Due to the size of these projects these costs can be relatively large but on the whole they are funded through the resources we have won through external funding grants to help us to build these great developments for the town.

11.0 Ethical considerations:

11.1 None

12.0 Internal/ External Consultation undertaken:

12.1 This report has been produced jointly by Internal Audit and the Corporate Procurement and Projects Team.

13.0 Background papers:

13.1 None.

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Title/Subject	Consultant	Service Area	Description	Spend in 16/17 (ex VAT)	Business or Technical?		On Contracts Register?
Tramway Extension							
Bpool/Fwood Tramway Upgrade	Squire Patton Boggs (UK) Ltd	Community & Environmental Services	Provision of professional services in relation to the dispute with BAM Nuttall Ltd regarding Tramworks & SCADA upgrade works contract	£325,709.29	Technical		No
Bpool/Fwood/Feas/Proj Works	Mott MacDonald Ltd	Community & Environmental Services	Transport Assessment and Traffic Modelling	£291,843.95	Technical		Yes
Tramway Extension	Equis Associates Ltd	Community & Environmental Services	Equis Associates - Provision of Consultancy Services in relation to the extension of the tramway from North Pier to Blackpool North Station	£164,185.26	Technical		Yes
Tramway Extension	Bircham Dyson Bell LLP	Places	Provision of Legal Services/Parliamentary Agent by BDB in relation to the Tramway Extension Project	£133,163.39	Technical		Yes
Bpool/Fwood Tramway Upgrade	Steer Davies Gleave	Community & Environmental Services	Professional fees relating to the Tramway Extension Project - Transport and Works Act Order Support	£92,793.28	Technical		Yes
Bpool/Fwood Tramway Upgrade	Soil Engineering Geoservices Ltd	Community & Environmental Services	Tramway Extension - for work done in accordance with Certificate 1	£60,530.79	Technical		No
Bpool/Fwood Tramway Upgrade	William J Marshall & Partners	Community & Environmental Services	Provision of Technical Staff to work at the Starr Gate Tram Depot	£36,643.45	Technical		No
Various Commissions Relating to Tramway Extension	AECOM Ltd	Community & Environmental Services	Project Management, Coordination and Review, Project Team Meetings, Various Assessments and Expenses.	£25,828.96	Technical		No
Bpool/Fwood Tramway Upgrade	Various Consultants	Community & Environmental Services/Places	Various commissions BELOW £25K relating to the Blackpool Fleetwood Tramway Extension Project	£77,087.26	Technical		No

Total	£1,207,785.63
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Blackpool Museum Project							
Museum - Organisational Development	Buttress Architects Ltd	Places	Services relating to collation of RIBA Stage 2 & 3 reports, Olympia feasibility studies, Condition survey works, CCTV and drainage survey	£243,591.47	Business		No
Museum - Professional Fees	Casson Mann Ltd	Places	Interpretative Services relating to collation of RIBA Stage 2 & 3 reports	£218,774.00	Business		No
Cultural Services - Museum	PRT Social Enterprise Ltd	Places	Project Management Fees in relation to the Blackpool Museum Project	£58,556.99	Business		No
Blackpool Museum Project	Amion Consulting Ltd	Places	Services relating to the preparation of the business plan	£28,180.00	Business		Yes
Blackpool Museum Project	Annie Lord	Places	Content Development Project Management Fees for various months	£27,727.20	Business		No
Blackpool Museum Project	Various Consultants	Places	Various commissions BELOW £25K relating to the Blackpool Museum Project	£71,121.50	Business		No

Total	£647,951.16
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Anchorsholme Seawall Scheme	Hill Dickinson LLP	Community & Environmental Services	Provision of Legal Services - post award work advising in connection with the Award and Halcrow's appeal, please see attached narrative for more details of time	£59,350.77	Technical		No
PSH - Tyldesley/Rigby Road Redevelopment	Royal Haskoning (Finance Department)	Places	Fees relating to Rigby Road Design Uplift	£40,167.00	Technical		No
Budgets Outside Cash Limits	Bevan Brittan Ltd Client Account	Resources	Interim Payment & Settlement of APPS Claim	£25,363.50	Business		No
Blackpool Safeguarding Children's Board	David Sanders Consulting Ltd	Children's Services	To provide an independent consultancy service to Blackpool Children's Safeguarding Board, BSCB & Blackpool Adults Safeguarding Board, BSAB	£30,735.00	Business		Yes
Various Commissions Relating to Blackpool SWMP High Risk Areas	AECOM Ltd	Community & Environmental Services	Work & Completion of Stage 1 - 4 of the project	£37,104.07	Technical		No
Various commissions	Various Consultants	Various Departments	Various commissions BELOW £25K	£279,768.94			

Total	£472,489.28
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Grand Total	£2,328,226.07
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Title/Subject	Consultant	Service Area	Description	Spend in 16/17 (ex VAT)	Business or Technical?	On Contracts Register?
Party Wall Award	Alan Jones Chartered Surveyors	Resources	Preparing Party Wall Award in accordance with your instructions	£1,000.00	Technical	No
Syndicate Demolition	Alan Jones Chartered Surveyors	Resources	Party Wall Works to 90 Topping Street & 126 Church Street	£500.00	Technical	No
Delivery of 2 Courses	Alana Frith	Governance	Delivery of Induction Course to Governors & Induction Module	£1,235.00	Business	No
Syndicate Demolition	Anderton Gables Ltd	Resources	Works in connection with party wall matters including correspondence with Adjoining Owners and Building Owners Surveyor regarding concerns over security during works and agreed remedial works arising from Award. Attendance to site and reporting.	£875.00	Technical	No
Visitor Economy Services	Anomic Multimedia Theatre	Places	Services relating to the projection mapping lightpool show	£12,735.00	Business	No
Wilkinson's Acquisition	Apcoa Parking UK Ltd	Resources	Acquisition of the Wilkinson's building	£29,015.83	Technical	No
Museum - Professional Fees	Appleyard & Trew Llp	Places	Provision of Quantity Surveying Services in relation to the Blackpool Museum Project	£17,400.00	Business	No
Christ King Demolition	Arbtech Consulting Ltd	Resources	Bat Emergence/Re-emergence Survey - Christ the King Church	£1,999.00	Technical	No
Crystal Road Works	Arbtech Consulting Ltd	Resources	Preliminary Roost Assessment - Crystal Road	£499.00	Technical	No
Christ King Demolition	Arbtech Consulting Ltd	Resources	3 x Site Visits by Consultants and Preliminary Roost Assessment - Christ the King Church	£1,898.00	Business	No
Leopold Grove	Arbtech Consulting Ltd	Places	Preliminary Roost Assessment - Leopold Grove Biological Records Data - Leopold Grove Admin Fee	£601.50	Technical	No
Leisure Assets - Winter Gardens	Arbtech Consulting Ltd	Places	Preliminary Roost Assessment - Site at Blackpool Winter Gardens Conference and Exhibition Centre	£499.00	Business	No
Strategic Housing	Arden Chambers	Places	Central Area Selective Licensing	£1,250.00	Business	No
Electrical Infrastructure	Ask Controls Ltd	Places	Electrical Supplies - Engineer to attend site for 2 days and an 'I'Sense	£1,500.00	Business	No
Chief Executive Management	Atlas One Ltd	Chief Executive	Crystal Road	£3,625.00	Business	No
Children's Social Care - LSCB	Attenti Ltd	Children's Services	Saturday Days - Simon Fisher	£4,750.00	Business	No
Adoption Services	Barnardo Services Ltd	Children's Services	Link Adoption Support Services - E Boyce - Initial Consultation Prior to Panel	£62.00	Business	No
Street Light PFI Re-Financing	Beachcroft LLP	Community & Environmental Services	Corrected invoice - first one overcharged. Monies refunded by BACS 21/06/16	-£32,251.60	Business	No
Grundy Art Gallery	Bojangles Design	Places	Artist Fee - Development of the new Grundy Art Gallery website using supplied design Work includes coding all the required responsive HTML templates and building & configuring a custom WordPress theme with event page management	£750.00	Business	No
Anchorsholme Seawall Scheme	Brent Stevenson Memorials	Community & Environmental Services	Replacement of memorials	£487.50	Technical	No
Museum - Organisational Development	Britton McGrath Associates	Places	Brand Presentation Workshop Facilitation Fees	£900.00	Technical	No
System Costs	Capita Business Services Ltd	Resources	School place portal implementation support	£3,500.00	Business	No
Winter Gardens	Cbre Ltd	Resources	Valuation Hospital	£8,000.00	Business	No
Head of Workforce & Organisational Development	Centre for Civil Society Ltd	Chief Executive	Accreditation/Recognition Blackpool Council 2016	£400.00	Business	No
Adult Social Care - Operational Staff	Cheshire And Wirral Partnership NHS	Adults	Medical Report & Interview	£616.63	Business	No
Strategic Housing	Christopher Baker	Places	Selective Licensing - 008397	£2,335.83	Business	No
Property Services Management	Cipfa Business Ltd	Resources	Asset Management Planning Network	£1,445.00	Business	No
Food Hygiene & Safety Group	Clare Larton	Community & Environmental Services	Brief on Committal for sentence and dealt with - Jason Bland	£300.00	Business	No
Yot Management & Admin	Colette Renton	Children's Services	Brief on Committal for sentence and dealt with - Luke Drinkwater	£125.00	Business	No
Blackpool Business Park	Costar UK Ltd	Resources	Costar - 18th November	£2,676.01	Business	No

Tramway Extension	Cts Traffic & Transportation	Places	Traffic Surveys - Blackpool CCTV and ANPR Survey	£12,500.00	Technical	No
Licensing - General & Act 2003	Cts Traffic & Transportation	Community & Environmental Services	Traffic Surveys - Blackpool Unmet Demand Survey - Stage 2	£3,860.00	Business	No
Woodlands Development Scheme	Cutlers Property Consultancy (Services)	Children's Services	Market Valuation of Former Whitegate Family Centre, Blackpool AND Market Valuation of Dinmore Hotel, Dinmore Avenue, Blackpool	£1,600.00	Technical	No
Trading Standards Enforcement	David Traynor	Community & Environmental Services	To utilise the legal expertise of Mr David Traynor	£5,100.00	Business	No
Planning Enforcement	David Traynor	Community & Environmental Services	Brief ON POCA hrg	£1,900.00	Business	No
Proceeds Of Crime	David Traynor	Community & Environmental Services	To utilise the legal expertise of Mr David Traynor	£425.00	Business	No
Pru Supplies and Services	Dawn Frith	Children's Services	Paediatric Occupational Therapist - OT assessment, report, OT programme and hand over visit	£295.00	Business	No
Foundation Stage Training	Deborah Atherton	Children's Services	EYSP Moderation & Training 2015-16 - as per SLA and discussion with Kate Barker	£350.00	Business	No
Eyfsp Moderation	Deborah Atherton	Children's Services	EYSP Moderation & Training 2015-16 - as per SLA and discussion with Kate Barker	£200.00	Business	No
Winter Gardens	Delva Patman Redler LLP	Places	Undertaking preliminary right of light and daylight/sunlight analysis in relation to planning submission	£9,000.00	Business	No
Enterprise Zone - Airport	Duxburys Commercial Ltd	Places	Charges for preparation of Surveyors Report in relation to: Former Aircraft Hangars AND Charges for preparation of Schedule of Condition Report, Surveyors Valuation Report & Building Survey Report relating to: Viscount House AND Charges for preparation of Schedule of Condition Report relating to Hire of Cherry Picker	£7,080.00	Business	No
Continuing Health Care Team	Eliza Sharon	Adults	Provision of Social Care in relation to 1 Whitney	£607.50	Business	No
Winter Gardens	Enzygo Geoenvironmental Ltd	Places	Geoenvironmental - Ground Investigation Geoenvironmental - extra over for hand pitting where access could not be gained from JCB	£16,671.00	Business	No
Tower Stick Steel Replacement	F Parkinson Ltd	Places	Works in relation to the replacement of steel on Blackpool Tower	£32,953.97	Technical	No
Sand Dunes Environmental Work	Fylde Borough Council	Community & Environmental Services	Contribution to coast & countryside ranger extension to contract order no. RG01480	£15,000.00	Technical	No
Pupil Support	Gary Lewis	Children's Services	To utilise the legal services of Mr Gary Royale - Brief on Committal	£500.00	Business	No
Winter Gardens	Gillespies LLP	Places	Account in respect of Professional Services rendered from	£7,541.50	Business	No
Head of Workforce & Organisational Development	Glyn Platt	Chief Executive	Invoice for Job Evaluation Services - for the evaluation of 18 jobs	£1,600.00	Business	No
Economic Development	Groundwork Cheshire Lancs & Merseyside	Places	To provide a reception facility at Blackpool Enterprise Centre from Jan-March 2017	£4,874.85	Business	No
Business Support	Groundwork Cheshire Lancs & Merseyside	Places	Reception costs from Oct - December 2016	£4,874.85	Business	No
Anchorsholme Seawall Scheme	H R Wallingford Ltd	Community & Environmental Services	Expert Witness Support - Travel Expenses for several trips to Blackpool & Liverpool	£784.00	Technical	No

Queens Park Re-Development Phase 2	Health & Safety Executive	Places	Fees relating to phase 2 of the queens park redevelopment	£451.50	Technical	No
Looked After Children	Helping Kids Learn Ltd	Children's Services	Feedback from Care Leaver	£120.00	Business	No
Leopold Grove	Hermolle Associates Ltd	Places	Professional Services in relation to 2, 4, 6 & 8 Leopold Grove, Blackpool, FY1 4JR. Structural Engineer's pre-demolition inspection and structural appraisal report.	£985.00	Technical	No
Tyldesley/Rigby Road Redevelopment	Hermolle Associates Ltd	Places	Professional Services in relation to 24-26 Tyldesley Road, Blackpool, FY1 5DH. Report & Advise on Deflection to Rear Outrigger Roof to No.26 Tyldesley Road	£320.00	Business	No
Built Heritage Advice	Hermolle Associates Ltd	Places	Professional Services in relation to Blackpool United Hebrew Synagogue, Leamington Road, Blackpool, FY3 7BD. Structural Engineer's appraisal report & Drone Survey	£760.00	Technical	No
Syndicate Demolition	Hermolle Associates Ltd	Resources	Professional Services in relation to the Syndicate, Church Street/King Street, Blackpool. Reinstatement works following demolition, attendance of site meetings, detail drawings and specs for restraint systems, to remain free standing masonry walls, structural details for new balustrading to existing building, roof terrace adjacent to boundary of demolished building	£480.00	Technical	No
CBD - Storage Implementation	Hermolle Associates Ltd	Resources	Fleetwood Hospital - proposed stationery storage	£120.00	Business	No
Licensing - General & Act 2003	Idox Software Ltd	Community & Environmental Services	Half day upgrade to PA Lalpac Test System	£475.00	Business	Yes
Electrical Infrastructure	Iems Services	Places	Purchase of various supplies in order to replace electricals at different sites around Blackpool inc. Gynn Gardens, Manchester SQ, Cabin	£14,882.00	Business	No
Planning Development Control	Improvement & Development Agency for Local Government	Places	PAS Peer Challenge, Blackpool (Att Mark Towers/A Lockley) 17-19 January 2017 - after PAS subscription cost is 9800	£9,800.00	Business	No
Electrical Infrastructure	J M Services (North West) Ltd	Places	Hardware Supplies (various lamps, bulbs and labour costs) - Blackpool Lower Promenade - Investigate & Repair Lights as Necessary	£1,827.90	Business	No
Museum - Collections & Content	James Caverhill Conservation Ltd	Places	Condition survey works on paper Blackpool Museum Project	£800.00	Business	No
Legal Services	John Hunter	Community & Environmental Services	Duty to Cooperate - <i>no invoice</i>	£50.00	Business	No
Tower Stick Steel Replacement	Johnston Consulting Engineers Ltd	Places	Fees relating to the replacement of the steel structure of Blackpool Tower	£733.30	Technical	No
Planning Development Team	Lancashire Archaeological Advisory Service	Places	SLA 2016-17: 4 quarterly charges of £125	£375.00	Business	No
Head of Workforce & Organisational Development	Lancashire County Council	Chief Executive	Provision of Legal Services Employment Cases Q4	£16,688.39	Business	No
Grundy Art Gallery	Lancashire County Council	Places	Activities - <i>this order appears to have been raised in 2014, and is included in the report because it was "amended" in July 2016</i>	£234.00	Business	No
Corporate & Democratic Governance	Lancashire County Pension Fund	Governance	Actuarial Services April 2015, Adjustment for academy outsourcings in year & Teacher schedules	£3,069.23	Business	No
Winter Gardens	Lanes Group Plc	Places	To supply a Mainline Pan & tilt. 2 engineers	£1,345.00	Business	No
Winter Gardens	Midland Survey Ltd	Places	Winter Gardens Conference Centre Utility Survey	£575.00	Business	No
Remodelling Clc Gr Park	Mini Soil Survey (Northern) Ltd	Resources	Professional fees relating to various activities carried out by Mini Soil Survey at City Learning Centre	£478.00	Technical	No
Enterprise Zone - Airport	Mott MacDonald Ltd	Places		£50,000.00	Business	Yes
Central Business District	Muse Developments Ltd	Resources	Construction Fee/Contingency - Recharge of costs incurred Talbot Road MSCP	£20,301.13	Technical	No

Central Business District	Muse Developments Ltd	Resources	Dev Margin - Talbot Road Cp - Recharge of costs incurred Talbot Road MSCP	£1,531.20	Technical	No
Lifelong Learning and Schools	National Union of Teachers	Children's Services	Invoice regarding David Lund and also a Settlement Agreement Fee	£700.00	Business	No
Council Funded Schemes - Tramway Extension	Network Rail Infrastructure Ltd	Places	Attendance at Meetings, Site Visits and Desktop Studies in relation to Blackpool Council's proposal to create a Tram Terminus adjacent to Blackpool North Railway Station	£2,958.45	Technical	No
LSCB (ACPC)	NHS North Derbyshire CCG	Children's Services	Children's Social Care - Carers Local Authority Revenue Non-Contract - Serious Case Review AN	£1,014.08	Business	No
Catering Management Breakfast	Northumbria University	Community & Environmental Services	Final installment of Louise Harvey-Golding studentship at Northumbria University as per signed agreement	£10,000.00	Business	No
New Features/Schemes C&E Misc	Number One South Beach	Places	Service booking for Laurence Llewelyn-Bowen	£885.54	Business	No
Strategic Housing	P A Hodson	Places	25-28 Crystal Road. For visiting the this building 3 times to agree remedial works required	£700.00	Business	No
Legal Services	Paul Burns	Governance	Marie Scott. Professional Fees relating to Legal Advice/Action delivered by Paul Burns	£312.50	Business	No
Housing, Planning & Transport - BC Lettings	Paul Whatley	Places	Social Letting Agency	£350.00	Business	No
Lifelong Learning and Schools	PIP (Play Inclusion Project)	Children's Services	Fees in relation to the delivery of the Blackpool Preschool Project	£9,333.33	Business	Yes
Lifelong Learning and Schools	Police & Crime Commissioner for Lancs	Children's Services	PRU Supplies & Services - Funding Contribution to 1 x School PCSO - Quarter 1 & 2	£6,708.33	Business	No
	Police & Crime Commissioner for Lancs	Children's Services	Pupil Premium - Funding Contribution to 1 x School PCSO	£2,875.00	Business	No
Mental Health & Employment Pilot	Ramboll UK Ltd	Places	Economic Development - relating to services delivered by Vertical Transportation Director to provide a performance specification for the Clifton Street lift replacement project	£3,950.00	Business	No
Capital Project-Fee Account	Ramboll UK Ltd	Resources	Property Services - works relating to Fylde town hall lift services	£3,750.00	Business	No
Proceeds Of Crime	Richard Archer	Community & Environmental Services	Fees relating to Amazing Trading - 9071	£200.00	Business	No
Proceeds Of Crime	Richard Howarth	Community & Environmental Services	Legal fees relating to a case involving McCrorie Sanudhu Kapoor	£200.00	Business	No
Pupil Premium	Right to Succeed	Children's Services	Educational Diversity - RTS Management Term 2	£622.00	Business	No
Adult Social Care - Operational Staff	Sam Karim	Adults	Fees relating to Kenneth Hulme	£2,812.50	Business	Yes
Licensing - General & Act 2003	Sigma Consultancy Services (Lytham) Ltd	Community & Environmental Services	Delivery of Child Sexual Exploitation Training to Taxi Drivers	£450.00	Business	No
Adult Social Care - Operational Staff	Simon Burrows	Adults	Legal fees relating to a case involving Bernard Jordan	£825.00	Business	No
Lifelong Learning & Schools - Educational Visits	Simon Willis - Hillside Banking	Children's Services	Emergency First Aid at Work Training 21 April and 4 May @ £200 per course and 20 Certificates @ £5 each	£500.00	Business	No
Leisure Assets - Winter Gardens	Smith Craven Chartered Accountants	Places	Corporation tax planning services for the group for the period ended 31 March 2015	£1,325.00	Business	No
Building Control Team	Technical & Electrical Services Ltd	Places	Carry out inspection and supply condition report re Electrical installation works carried out by others	£72.00	Business	No
Foster Care Payments	The Fostering Network	Children's Services	Advice & Mediation Service (inc. mileage costs) commencing 19/11/16	£175.60	Business	No
Sand Dunes Environmental Work	The Lancashire Wildlife Trust	Community & Environmental Services	Sand Dune management works commencing 1/4/2016	£87,664.12	Technical	No

Visitor Economy - CCF - C & E	The Networking People	Places	Supplies/materials relating to the Lightpool event and collection points (setup of projection truck & collection points, testing etc.)	£3,541.00	Business	No
Municipal Buildings Works	Thomas Consulting	Resources	Professional fees in relation to the lift shaft at Municipal Buildings	£3,300.00	Technical	No
PSH - Tyldesley/Rigby Road Redevelopment	Towergate Insurance	Places	Purchase of Public Liability Insurance (provided by Royal & Sun Alliance Group) in relation to the Blundell Street Demolition Contract	£5,570.00	Technical	No
Syndicate Demolition	Towergate Insurance	Resources		£212.00	Technical	No
Coastal & Environmental Partnership Investment	William Pye Ltd	Community & Environmental Services	Works at the Broad Oak Lane Watercourse Connection	£9,268.00	Business	No
Museum - Organisational Development	Winckworth Sherwood LLP (Office Acc)	Places	Blackpool Museums Trust - Legal Fees and Travel Expenses	£7,263.00	Business	No
Development Planning Team	Wyre Borough Council	Places	Gypsy and Traveller Accommodation Assessment Update 2016	£3,560.00	Business	No

Grand Total	£493,945.47
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Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Val Watson, Delivery Development Officer
Date of Meeting:	13 December 2017

COUNCIL PLAN PERFORMANCE REPORT Q2 2017/2018 – ENTERPRISE SKILLS AND ECONOMIC INCLUSION

1.0 Purpose of the report:

- 1.1 To present performance against the Council Plan 2015-2020 for the period 1 April – 30 September 2017.

2.0 Recommendation(s):

- 2.1 The Committee is asked to scrutinise the content of the report and highlight any areas for further scrutiny which will be reported back to the Committee at the next meeting.

3.0 Reasons for recommendation(s):

- 3.1 To ensure constructive and robust scrutiny of performance against the Council Plan 2015-2020.

- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

- 3.2b Is the recommendation in accordance with the Council's approved budget? N/A

- 3.3 Other alternative options to be considered: N/A

4.0 Council Priority:

- 4.1 The relevant Council Priority is "The economy: Maximising growth and opportunity across Blackpool".

5.0 Background information

- 5.1 This report reviews performance against the priorities in the Council Plan 2015 - 2020.

- 5.2 The report focuses on a set of core performance indicators which have been developed in consultation with the Corporate Leadership Team. Performance against the Enterprise Skills and Economic Inclusion indicators will be reported to the Committee on a themed basis.

6.0 Overview of Performance

- 6.1 There are seven headline indicators within the performance basket for Enterprise Skills and Economic Inclusion.
- 6.2 Three of the Council Plan indicators for this Committee are annual and therefore no analysis is possible on the latest performance. These indicators are included in the KPI Spreadsheet (Appendix 8a) for completeness. Of those indicators where data is available, one is showing improvement, one has a small change, one has deteriorated and one is not available for comparison purposes. Further information on the indicators where performance is below target or where performance has deteriorated during the quarter can be found in **Appendix 8(b) – Q2 Exception Reports**.

Does the information submitted include any exempt information?

No

List of Appendices:

Appendix 8(a): Q2 KPI Spreadsheet

Appendix 8(b): Q2 Exception Reports

7.0 Legal considerations:

- 7.1 None

8.0 Human Resources considerations:

- 8.1 None

9.0 Equalities considerations:

- 9.1 None

10.0 Financial considerations:

- 10.1 None

11.0 Risk management considerations:

- 11.1 None

12.0 Ethical considerations:

12.1 None

13.0 Internal/ External Consultation undertaken:

13.1 None.




14.0 Background papers:














14.1 None

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Council Plan Performance Report 2017/18

April - September Quarter 2

	Performance is improving	Direction of Travel (DoT)
	Small change in performance	Annual (A)
	Performance is deteriorating	Not Available (N/A)

	Indicator	Outturn 2014/15	Outturn 2015/16	Outturn 2016/17	DoT (14/15 v 16/17)	Q1 17/18	Q2 17/18	DoT	Target	DoT	Notes
Deputy Leader of the Council								Performance Against Q2 16/17		Performance Against Target	
Enterprise, Skills & Economic Inclusion	Total number of new start businesses	90	70	72		21	13		75		13 compared with 19 in Q2 16/17. National comparison data is available for the count of births of new enterprises. This is based on absolute numbers and does not account for LA size. Blackpool's business birth rate is in decline compared to the mean for English UA's over the last 3 years.
	Cumulative 12 month survival rate of new start businesses assisted (%)	91.0%	96.6%	85.5%		94.4%	94%	N/A	90%		
	Number of people referred to and being offered support by Positive Steps into work across all employment programmes	505	830	564		123	168		570		168 compared with 96 in Q2 2016/17
	Number of people supported into employment across all employment programmes delivered by Positive Steps into Work	429	515	260		110	67		350		67 compared with 71 in Q2 2016/17.
	Earnings by place of residence	N/A	New PI	417.2	N/A	A	A	A	430	N/A	New PI
	% of adults progressing into education, training, employment or volunteering on completion of employability courses	New PI	82.0%	89.0%		A	A	A	85%	N/A	Outturn is for 2016. Data for 2017 will be available October 2018.
	% of learners reporting an adult learning course had a positive impact on their lives	New PI	84.0%	87.0%		A	A	A	87%	N/A	Outturn is for 2016. Data for 2017 will be available October 2018.

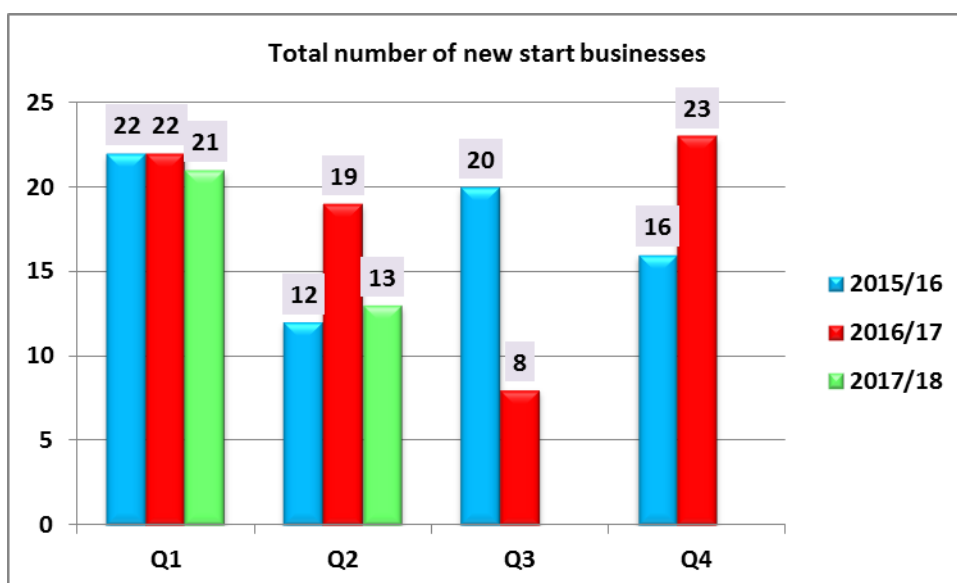
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DEPUTY LEADER OF THE COUNCIL

Indicator Description	Better to be?
Total number of new start businesses	High

2015/16	2016/17	2017/18					
		Q1	Q2	Q3	Q4	EoY	Target
70	72	21	13				75

The target for 2017/2018 is for the Council to support 75 new start businesses. Based on performance to date, we will fall short of the target, roughly in line with the trend observed over previous years.



Service Response:

Starts at the end of September are cumulatively (24) on a par with 2015/2016. There is always volatility amongst months and, for example, the number of starts in October 2017 (7) is slightly less than the 8 achieved in the whole of Q3 2016/2017. The number of people attending first meetings in Q1 and Q2 is down from 150 in 2016/2017 to 133 in 2017/2018 (9%).

Statistics from Banksearch indicate that overall starts in Blackpool are down 14% in Q1 and Q2 2016/2017 v 2017/2018, so Get Started's performance is in line with this.

We are using the success of Blackpool Enterprise Week to develop marketing activity to boost awareness of Get Started. At this stage it is still expected that the annual target can be achieved.

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Report to:	TOURISM ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Peter Legg, Head of Economic and Cultural Services Mike Taplin, Head of Adult Learning/Senior Programme Manager (Opportunity Areas)
Date of Meeting	13 December 2017

ENTERPRISE, SKILLS AND ECONOMIC INCLUSION

1.0 Purpose of the report:

- 1.1 To update the Committee on the latest developments attributable to the theme of Enterprise, Skills, and Economic Inclusion, providing context to the accompanying performance report.
- 1.2. This report covers services and activities derived from the Economic Development and Adult Community Learning Departments, with reference to other corporate and national initiatives where relevant.

2.0 Recommendation(s):

- 2.1 To note the report and consider any areas where the Scrutiny Committee may require further information within this broad theme.

3.0 Reasons for recommendation(s):

- 3.1 The report provides contextual information to accompany the Council Plan performance report for Q2 2017-2018.
- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No
- 3.2b Is the recommendation in accordance with the Council's approved budget? Yes
- 3.3 Other alternative options to be considered:
Not applicable.

4.0 Council Priority:

- 4.1 The relevant Council Priority is “The economy: Maximising growth and opportunity across Blackpool”.

5.0 Background Information

- 5.1 The Committee is provided with headline key performance indicator information derived from the Council Plan Performance Report for Q2 2017-2018, broadly relating to the theme of enterprise skills and economic inclusion. This qualitative report aims to add some flavour to the numbers to inform members of the scale and range of initiatives being undertaken in support of local residents, where the Council is actively involved in direct delivery or co-delivery of projects or services.

- 5.2 The two lead departments within the Place Directorate which are relevant to the above are Economic Development and Adult Community Learning. Recently Economic Development and Cultural Services combined so there is a growing appetite to explore where co-delivery of services can be achieved against common objectives such as support to jobseekers and entrepreneurs. Adult Community Learning now sits within the Place Directorate and continues to deliver a wide range of basic skills support (for residents aged 19+) within library and other settings including in support of back to work and health programmes. The Head of ACL has a split role as he also leads on Blackpool as a Social Mobility Opportunity Area (focus on pre 19).

- 5.3 In short, these adult focussed services have much in common and often align provision to provide a package of support to residents e.g. specialist employment advice alongside basic skills training. Sitting within the Place Directorate, tasked with driving forward regeneration, these services benefit from local links with employers as well as an insight into new investment and growth opportunities, resulting job creation and other social value opportunities (apprenticeships, work placements).

5.4 Enterprise

- 5.4.1 In terms of **enterprise** the Council’s Get Started service has assisted 34 starts to the end of September, and, to the end of November cumulative starts are now 49 and back on target (annual target 75). There is always some in-year volatility, for example, the number of starts in October and November 2017 (15) is almost double those achieved in the whole of Q3 2016/2017 (8). It is worth noting that the number of people attending first meetings in Q1 and Q2 is slightly down from 150 in 2016/2017 to 143 in 2017/2018, with a greater fall to the end of November 2017 with cumulatively 168 attending compared with 185 in 2016/2017 (-9%).

- 5.4.2 Statistics from Banksearch (a national business information provider) indicate that overall new business starts in Blackpool are down 14% in Q1/Q2 comparing 2017/2018 with 2016/2017. Get Started's performance is marginally better than this. Get Started as a whole is a decade old having been established under the former Local Enterprise Growth Initiative of 2007-2011. To the end of November 2017, 1127 new businesses have been assisted to start trading in this era of support.
- 5.4.3 At the end of September 2017, the 12 month survival rate for businesses directly assisted to start up was 94.4% (target 90%). The team continues to engage with young businesses in the crucial first three years of trading. This includes a mixture of workshops and 1-2-1 advice, provided to 40 businesses to the end of September (annual target 75); 136 workshop places in total as businesses attend more than one session. Workshop subjects included marketing, developing your on-line presence and financial management.
- 5.4.4 A survey was carried out with Blackpool businesses between April and June 2017. In total, 717 surveys were returned, (a response rate of 11%), giving a robust sample to reflect the views of businesses in the town. The research was carried out by the Council's in-house Infusion Research team. The aim of the survey was to provide data on current and future economic performance and practices especially for growth businesses, across a range of themes, including: business make-up and performance, local trading environment and satisfaction, business needs and future intentions, drivers and barriers to growth - including access to finance, recruitment, skills, innovation and technology and awareness and use of business support services. The results are being used to shape future services provided by the Business Support Team, and are available for use by other departments. An Executive Summary is available.
- 5.4.5 The team also manages serviced office space at Blackpool Enterprise Centre on Lytham Road (31 offices) and FYCreatives on Church St (16 offices). Occupancy at both locations was 100% at the end of September and the end of November 2017. The income achieved by maintaining high levels of occupancy in the buildings is important as it supplements (or conversely limits) the budget available for the Business Support Team to deliver initiatives such as the Enterprise Week detailed below. Achieving high occupancy levels relies on being a pro-active landlord which is more than just keeping the place clean and modern looking, but excellent customer care and understanding of the growth ambitions of businesses, connecting them to relevant support at the right time, whether Council or partner led.
- 5.4.6 More recently, the Business Support Team held *Blackpool Enterprise Week* during 13-17 November 2017. The week included 11 events, covering key business topics at venues across the resort, aimed to enthuse and inspire business start-ups and established companies. Highlights included two very well attended events at the Winter Gardens, Funding and Business Support (65 attendees) and the Sales

Masterclass (86 attendees). Several workshops were provided free by local business support partners providing variety to the week. Overall more than 300 workshop places were filled, an increase of 25% on 2016. The team utilises its social media platform, Blackpoolunlimited.com, to help promote events, showcase positive news and alert local businesses to procurement and other opportunities (in conjunction with BBLG). Lesley Crowe, Marketing and Office Manager in Blackpool Council's Business Support Team, recently won the Business Support Award 2017 in the prestigious Women in Business Awards hosted by Downtown in Business Lancashire.

5.4.7 The team also works closely with the Growth and Prosperity Team especially with businesses looking to invest in or relocate to the Blackpool Airport Enterprise Zone.

5.4.8 Early in the New Year the team will be launching the *Quality Corridors Property Improvement Fund* offering circa £1m in commercial capital grants to improve business frontages within the town centre and to lever associated investment, complementing planned public realm works.

5.4.9 In terms of policy development, the government's recently published *Industrial Strategy* is relevant as one of its five foundations of productivity is business environment – creating the best place to start and grow a business. Blackpool aspires to achieve that ambition.

5.5 Skills

5.5.1 Two indicators are referenced in the performance report related to Adult Community Learning:-

5.5.2 ***Percentage of adults progressing into education training, employment or volunteering on completing employability courses*** - employability courses are designed in consultation with Job Centre Plus to meet the needs of adults who are out of work. These include *Opening Doors* (for job seekers) and *Forward Steps* (for those furthest away from the job market). Courses are provided at Central Library, opposite the main Job Centre Plus office. Courses are also provided at HealthWorks as part of the one stop shop support for users of the centre. The performance is based on the tracking of 245 learners.

5.5.3 **Percentage of learners reporting courses had a positive impact on their lives** – a primary aim of Adult Learning courses is to build resilience in line with Council priorities, measuring confidence gained from the course is used as a proxy for resilience. In 2016/2017, this was a self-reporting measure based on a questionnaire completed at the end of the course. In September 2017, the service introduced a Confidence Wheel to provide a distance travelled measure. Whilst it is early days, 80% of learners to date showed an improvement in confidence using the new measuring tool.

5.5.4 ACL has a number of priority curriculum areas including:

- Basic Skills (English, Maths, Digital, Financial)
- Employability Skills – a Pathway To Work
- Life skills (including emotional well-being, volunteering)
- Family Learning

5.5.5 Priority groups are as follows:

- Adults in the top 30% Lower Super Output Areas
- Unemployed – on out of work benefits, more chaotic vulnerable long term, building up hours of work
- Low – moderate mental health needs
- Learning disabilities
- Homeless
- Domestic Abuse victims
- Vulnerable Families in Children’s Centres, Schools and other community settings

Please note as an education service, the reporting year is based on an academic year September – August.

5.5.6 In July 2017, the service was judged as “Requires Improvement” in an Ofsted Inspection. In brief, the vast majority of courses do not lead to a formal qualification and the Inspection framework expects to see evidence of a more robust quality assurance framework against defined standards when courses do not lead to qualifications. The service has immediately responded by putting in place a Post Inspection Action Plan which includes a re-defining of standards for courses and more robust quality assurance systems to continually improve performance against these standards. An Ofsted Inspector visited Blackpool Adult Learning 15th November 2017 for a Support and Challenge visit. The visit confirmed the service is where it needs to be at this early stage. The service is likely to be re-inspected in the academic year 2018/2019.

5.5.7 There are other forms of upskilling provision aimed at adults both out of and in work, commissioned locally and by sub-region by Jobcentre Plus, the Skills Funding Agency or National Apprenticeship Service. It is not intended to cover the impact of these in this report.

5.6 **Economic Inclusion**

5.6.1 The two key employment related indicators referred to in the report concern the numbers of unemployed residents being referred to and supported by Positive Steps into Work (this includes a wide range of employment-related provision) and numbers

supported into employment. Both these are broadly as expected at the end of Q2 based on the level of programmes running at present and where they are in their delivery life cycle.

5.6.2 At the end of May, the Council officially opened its HealthWorks facility, housing a series of integrated work, health and skills provision aimed at improving both employment and health outcomes. This has dramatically improved the environment in which support is provided for both staff and customers (including local businesses).

5.6.3 HealthWorks brings together provision under one roof, but works in partnership with a wide range of partners including work based skills providers, adult learning, welfare benefits, careers providers, Jobcentre Plus, CCG. Blackpool Teaching Hospitals Trust, and third sector organisations such as N-Compass.

5.6.4 The main programmes currently running include:

Service	Referral	Eligibility
Work Programme	Jobcentre PLUS	16+ Unemployed (usually 12mth+)
Mental Health & Employment Trailblazer	Supporting Minds Jobcentre Plus	18+ Unemployed IAPT caseness (anxiety/depression score)
Healthy Lifestyles	Various/self	16+ Blackpool residents/registered with GP
Healthy Futures (Recovery)	Drug & Alcohol Recovery Services	Unemployed/D & A Recovery
Journey2Work	As above	16+ unemployed
Healthy Futures (Hsing/Transience)	Housing Options/People's Team	16+ unemployed – Hsg Options client or live in Selective Licensing Areas
Chance2Shine	In-house programmes (incl Project Search)	Unemployed
Domestic Abuse Pilot	BFW Women's Refuges	16+ DA plus mental health or D&A/ complex needs
Get Started	Various (incl in-house programmes)	Unemployed (also support employed)
Redundancy (Council)	Council HR	Staff at risk or under notice

5.6.5 The team is attuned to policy developments such as the *Work, Health and Disability Green Paper* published last year (which cites the mental health trailblazers) and Dame Carol Black's independent review into the impact on employment outcomes of drug or alcohol addiction, and obesity.

5.6.6 This retains focus on areas of continuous professional development as well as an eye on delivery opportunities. For instance, Dame Carol Black's recommended integrating a model of employment advice called Individual Placement and Support (IPS) with drug and alcohol therapy and this has been taken up by Public Health

England (PHE). The Council has been successful in a bid to Public Health England, as we deliver Individual Placement and Support within the mental health and employment trial, and have significant experience of providing employment advice to clients with drug and alcohol dependency through our *Healthy Futures* project. Blackpool is one of only seven areas in England to carry out this trial. The Individual Placement and Support model, which seeks to provide employment advice up-front and alongside treatment rather than at the end, is now being rolled out widely by the government's Work and Health Unit, together with new trials by Public Health England.

5.6.7 Again it is worth noting that HealthWorks does not operate in a vacuum. There is actually a lot of provision at present fuelled by residual European Funds matched by the Big Lottery, Department of Work and Pensions and the Skills Funding Agency. There are also other providers other than the Council. Closer to home, Blackpool Coastal Housing has been successful in securing European Funds through the *More Positive Together* project to assist social and private housing tenants some way off being employable, and have formed their own delivery team. The successor to the *Work Programme* is the *Work and Health Programme* – the Council was not successful in being awarded a sub contract opportunity under this programme but there will be collaboration with the new provider.

5.7 In summary, the range of programmes directly delivered by the Council is significant but can expand or contract depending on funding and the project delivery lifecycle. The Council has extensive expertise in this area of work, both Positive Steps and Get Started are a decade old now. Adult Learning supports over 3,000 learners a year and is a vital community service. More sophisticated integrated delivery is crucial if enhanced health, skills and employment outcomes are to be achieved. Evaluation of impact is still pending for some programmes such as the mental health trailblazer which is still live, and the Individual Placement and Support Dependency Trial yet to commence in April 2018.

Does the information submitted include any exempt information?

No

List of Appendices:

None

6.0 Legal considerations:

6.1 None.

7.0 Human Resources considerations:

7.1 Core funded services tend to employ permanent staff whereas externally funded or sub contract delivery results in temporary employment contracts. This can have

implications in terms of recruiting suitably qualified staff given the time limited nature of contracts, as well as difficulties in retaining high performing staff who look for permanent opportunities elsewhere. This is not new and is managed to ensure staff are given the opportunity to apply to work on other contracts as they arise. The Council has to deliver against contracts, especially commercial sub contract arrangements, or contracts can be cancelled and relevant staff made redundant. Thankfully, to date, we have not had a contract cancelled yet as a result of under-performance. Similarly, the way in which the Council receives funding for ACL provision could change in the future as this is not core funded.

- 7.2 The working conditions have significantly improved in the last year for staff now working out of the renovated HealthWorks facility, previously in cramped surroundings at Market Street.

8.0 Equalities considerations:

- 8.1 There is no equality considerations specifically related to this report.

9.0 Financial considerations:

- 9.1 As stated in the report, the level of core funding supporting the services above is minimal as they are heavily reliant on external funding or contract delivery. Business Support is core funded in the main, with additional rental income. Collectively, the Council has to be alert to funding opportunities in order to retain, expand or change ways of working, and as such the Council's level of influence around targeting is limited. Every funding bid is approved by the Corporate Leadership Team to ensure it meets a Council priority, as well as taking in to account match funding considerations.

10.0 Risk management considerations:

- 10.1 None.

11.0 Ethical considerations:

- 11.1 Each of these services directly contribute to the Council's ethical values and beliefs. They support many of the most disadvantaged and economically excluded members of our town: people experiencing long term unemployment; people with a number of limiting health conditions such as anxiety and stress, and alcohol and drug dependency. In addition basic skills deficiencies place people in invidious circumstances, unable to meet employer needs, struggling to manage the digital demands of claiming welfare, and other family commitments such as assisting children with their own education needs.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

- 13.1
- Blackpool Business Survey, June 2017, Blackpool Council/in:fusion.
 - Industrial Strategy Building a Britain fit for the future, Nov 17, HMG (White Paper)
 - Improving Lives: The Work, Health and Disability Green Paper, Work and Health Unit, Oct 2016
 - An Independent Review into the impact on employment outcomes of drug or alcohol addiction, and obesity. Dame Carol Black, Dec 2016.

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Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Sharon Davis, Scrutiny Manager
Date of Meeting	13 December 2017

SCRUTINY WORKPLAN

1.0 Purpose of the report:

- 1.1 The Committee to consider the Workplan and to monitor the implementation of Committee recommendations, together with any suggestions that Members may wish to make for scrutiny review topics.

2.0 Recommendation(s):

- 2.1 To approve the Committee Workplan, taking into account any suggestions for amendment or addition.
- 2.2 To monitor the implementation of the Committee's recommendations/action.

3.0 Reasons for recommendation(s):

- 3.1 To ensure the Workplan is up to date and is an accurate representation of the Committee's work.

- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

- 3.2b Is the recommendation in accordance with the Council's approved budget? N/A

- 3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

- 4.1 N/A

5.0 Background Information

5.1 Scrutiny Workplan

- 5.1.1 The Scrutiny Committee Workplan is attached at Appendix 10(a). The Workplan is a flexible document that sets out the work that the Committee will undertake over the course of the year.
- 5.1.2 Committee Members are invited, either now or in the future, to suggest topics that might be suitable for scrutiny in order that they be added to the Workplan.

5.2 Monitoring Implementation of Recommendations

- 5.2.1 The table attached at Appendix 10(b) details the recommendations that have been made by the Tourism, Economy and Resources Scrutiny Committee and an update for Members as to the implementation of those recommendations.
- 5.2.2 The Committee is recommended to monitor its recommendations over the course of the year.

5.3 Scrutiny Review Checklist

- 5.3.1 The Scrutiny Review Checklist is attached at Appendix 10(c). The checklist forms part of the mandatory scrutiny procedure for establishing review panels and must therefore be completed and submitted for consideration by the Committee, prior to a topic being approved for scrutiny.
- 5.3.2 The Committee is recommended to place an emphasis on the priorities and performance of the Council when considering requests for scrutiny reviews.

Does the information submitted include any exempt information?

No

List of Appendices:

Appendix 10(a) – Tourism, Economy and Resources Scrutiny Committee Workplan

Appendix 10(b) – Monitoring Committee Recommendations table

Appendix 10(c) - Scrutiny Review Checklist

6.0 Legal considerations:

- 6.1 None.

7.0 Human Resources considerations:

7.1 None.

8.0 Equalities considerations:

8.1 None.

9.0 Financial considerations:

9.1 None.

10.0 Risk management considerations:

10.1 None.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

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TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE WORKPLAN 2017/2018	
21 June	Provisional Revenue Outturn 2016/2017 Treasury Management Outturn Report 2016/2017 CSP - Annual Performance of the Blackpool Community Safety Partnership. Bathing Water / Flood Risk Management Council Plan Overview Annual Report
13 September	Financial Reporting Priority One – Key Priority report: Visitor and Cultural Economy (to include Tourism Performance Update) Car Parking 2016/2017 Performance
25 October	Financial Reporting Waste Collection 3GS Evaluation
13 December	Financial Reporting Priority One – Key Priority report: Enterprise, Skills, and Economic Inclusion Enterprise, Skills, and Economic Inclusion Overview report Engagement of Consultants Annual Report
9 February 2018	Budget Consultation Meeting
21 February	Financial Reporting Priority Performance report - Corporate Health Performance Transience Update and Selective Licensing Evaluation Tourism Performance Update
25 April	Financial Reporting Priority One – Key Priority report: Infrastructure and Town Centre Regeneration Bathing Water Quality Annual Report Flood Risk Management and Drainage Annual Report
6 June	Provisional Revenue Outturn 2017/2018 Treasury Management Outturn Report 2017/2018 Tourism Performance Update CSP - Annual Performance of the Blackpool Community Safety Partnership. Annual Council Plan Performance report on whole of Priority One, complete with 'Blackpool Outcomes'

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MONITORING THE IMPLEMENTATION OF SCRUTINY RECOMMENDATIONS

DATE OF REC	RECOMMENDATION	TARGET DATE	RESPONSIBLE OFFICER	UPDATE	RAG RATING
21.07.16	To request that in the event of the Combined Authority developing a Lancashire Local Transport Plan, the Committee had the opportunity to consider the impact of the Plan in Blackpool, before its final approval.	No current target date	Alan Cavill	To be incorporated into the Committee's workplan in due course.	Amber
21.07.16	To request that the evaluation report with a section on how the transience programme was being marketed be considered at a future meeting of the Committee once it had been completed.	February 2018	Andy Foot	To be incorporated into the Committee's workplan in due course, once the evaluation is completed.	Amber

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SCRUTINY SELECTION CHECKLIST

Title of proposed Scrutiny:

The list is intended to assist the relevant scrutiny committee in deciding whether or not to approve a topic that has been suggested for scrutiny.

Whilst no minimum or maximum number of 'yes' answers are formally required, the relevant scrutiny committee is recommended to place higher priority on topics related to the performance and priorities of the Council.

Please expand on how the proposal will meet each criteria you have answered 'yes' to.

	Yes/No
The review will add value to the Council and/or its partners overall performance:	
The review is in relation to one or more of the Council's priorities:	
The Council or its partners are not performing well in this area:	
It is an area where a number of complaints (or bad press) have been received:	
The issue is strategic and significant:	
There is evidence of public interest in the topic:	
The issue has potential impact for one or more sections of the community:	
Service or policy changes are planned and scrutiny could have a positive input:	
Adequate resources (both members and officers) are available to carry out the scrutiny:	

Please give any further details on the proposed review:

Completed by:

Date: